



# RESULTS FOR CHILDREN

2015 ANNUAL REVIEW



Save the Children®

# RESULTS FOR CHILDREN



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*Together with you, our valued donors and partners, we're giving the world's children what every child deserves: a future. Bolivia.*

Photo: Susan Warner

**Dear friends,**

Children deserve a better world. For nearly 100 years, we have done whatever it takes to create a world where no young child dies from a preventable cause, all children learn from a quality basic education, and violence against children is not tolerated. Where every child has the best chance for a bright future.

In 2015, as we celebrated great progress for children, Save the Children strengthened its resolve to reach millions who are still denied the health care, education and protection every child deserves. The final year of the Millennium Development Goals was a time of pride, knowing the many ways Save the Children's leadership contributed to extraordinary achievements for children. As the global community agreed to new targets for 2030, Save the Children embarked on an ambitious new plan to ensure every last child has the opportunity to live a healthy, productive life.

Thanks to your tremendous support, we made significant progress for children last year. We reached an estimated 185 million children, achieving lasting, large-scale results around the world. We made advances in the fight for child survival, introducing proven innovations in Bangladesh that help prevent newborn deaths by 20 percent. We launched our signature Literacy Boost program in eight more countries, and we're seeing a "ripple effect" of education improvements spreading to even more countries. In the United States, more than two-thirds of the elementary school children we serve made reading progress equivalent to an additional five months of school. And we helped protect millions of children in harm's way due to the devastating earthquakes in Nepal, the unprecedented child refugee crisis and many other emergencies.

Results like these require the effective management of significant resources, as reported here for 2015, and we are grateful for the many partners and donors who generously support our work, as well as those who raised their voices as advocates, including many kids. As a member of Save the Children's global movement, Save the Children USA's financial standing remains strong.

To accelerate our ambition for children, our 2016-2018 strategic plan unites our global Save the Children movement to address the unique and often complex challenges facing the world's children in bold, new ways. Through innovative, evidence-based programs and relentless advocacy, we will demonstrate that our vision for children is within our reach.

Please join us in taking the next step toward making this world a reality for children.

**Thank you on behalf of the world's children,**

Carolyn Miles  
President & CEO

Anne M. Mulcahy  
Chair, Save the Children Board of Trustees



Photo: Shawn Millsaps

Anne visits a classroom in rural Tennessee, where we're working to ensure children develop the skills they need to succeed – in school and life. United States.



Carolyn demonstrates the courage and compassion that inspire us, every day and in times of crisis, to do whatever it takes for the world's children in need. Nepal.

Read Carolyn's blog: [SavetheChildren.org/LoggingMiles](http://SavetheChildren.org/LoggingMiles)  
Follow Carolyn on Twitter: [twitter.com/CarolynSave](https://twitter.com/CarolynSave)

## OUR 2015 RESULTS

In 2015, Save the Children reached an estimated **185 million children**, including more than 62 million children directly. We worked in **120 countries**, including the United States. Together with the tremendous support of our donors, partners and all champions for children, we are transforming children's lives and the future we share. **Thank you!**

**OUR VISION** is a world in which every child attains the right to survival, protection, development and participation.

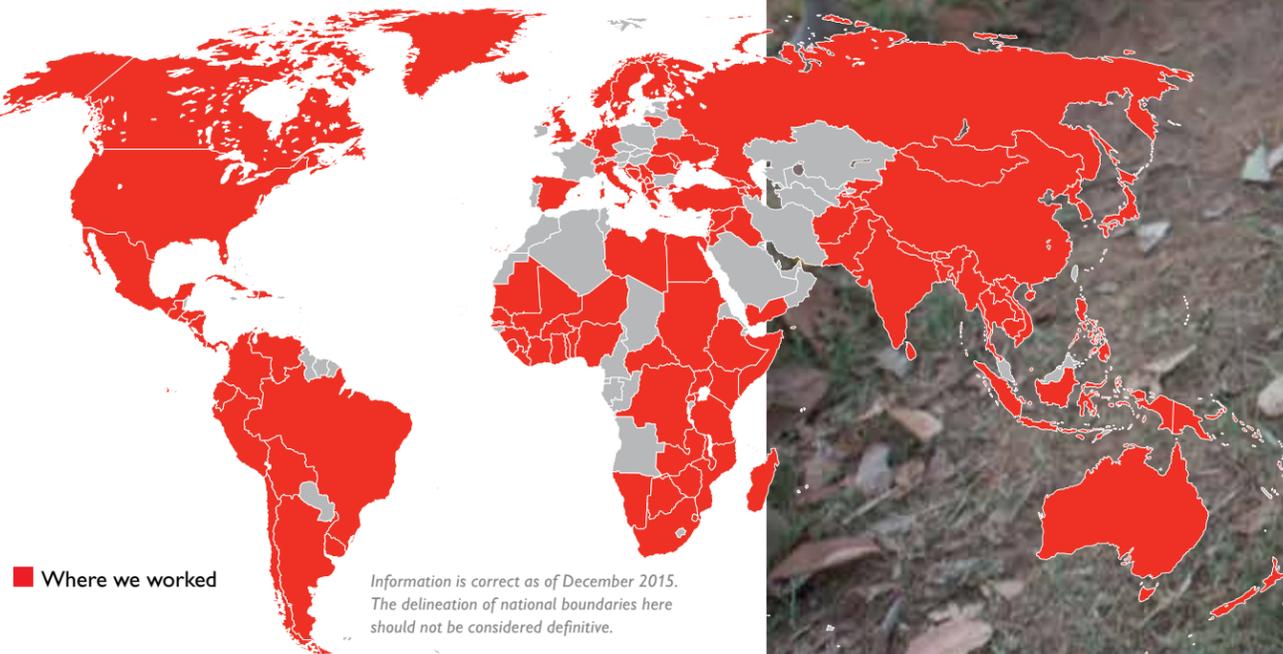
**OUR MISSION** is to inspire breakthroughs in the way the world treats children, and to achieve immediate and lasting change in their lives.

**OUR VALUES** guide our behavior and are the principles by which we make decisions: Accountability, Collaboration, Integrity, Ambition and Creativity.

*Thanks to you, we deliver lasting results for millions of the world's most vulnerable girls and boys. Tanzania.*



Last year, Save the Children worked in **120 countries** and reached **185 million children.**





# EVERY DAY

In the United States and around the world, Save the Children is on the ground every day. Giving children a healthy start, the opportunity to learn and protection from harm. Taking on the toughest challenges facing the hardest-to-reach children – especially those unfairly excluded from the world’s progress. Developing pioneering programs that address children’s unique needs and delivering lasting, life-changing results.

*Thanks to you, children around the world are growing up healthy, learning and safe – with clean water to drink! Bolivia.*

EVERY DAY

## A HEALTHY START

Save the Children is dedicated to ensuring every child, everywhere, has a healthy start. We have been at the forefront of global efforts to cut child mortality rates by more than half – that’s incredible progress, but it’s still not enough. In 2015, nearly 6 million

children under age 5 died from preventable or treatable causes, and the most vulnerable children still miss out on the health care they need to survive and thrive.

We work to ensure the availability of high-impact health and nutrition interventions. We focus on maternal, newborn and child health, nutrition, HIV and AIDS, emergency health and nutrition, adolescent health, reproductive health and family planning. We make proven interventions go further, integrating our approaches and advancing programs at scale. We pursue dynamic partnerships to develop and test innovations. And we advocate to change public policies and strengthen community capacity to meet long-term global health challenges.

### CHILD HEALTH AROUND THE WORLD

Thanks to you, Save the Children supported the delivery of high-impact health care to 22.6 million children and directly reached another 11.1 million through our nutrition programs.

Save the Children is working to save the 2.8 million newborns who die each year during the first month of life in places where resources are limited and

recommended treatment is not accessible, acceptable or affordable to families. In 2015, Save the Children co-funded research that demonstrated the effectiveness of simplified antibiotic treatment by trained health workers for newborns with severe bacterial infections, when hospitalization is not possible. We also supported the World Health Organization in the development of implementation guidelines, so these treatments can save more newborns around the world.

For the first time, we introduced maternal, newborn and child health care and nutrition as a new area of our Sponsorship work. This platform will serve as an important proving ground for innovations that can help save lives. In collaboration with partners and Sponsorship communities, we implemented this work in four countries: Bangladesh, the Philippines, El Salvador and Egypt. Plans are underway to expand in additional countries this year.

In Bangladesh, Save the Children, with partner support, is helping reduce neonatal deaths by helping scale up an efficient, low-cost practice that protects newborns from life-threatening infections – the application of a safe, commonly used umbilical cord antiseptic known as chlorhexidine. Trials in Bangladesh and other countries have shown that over 20 percent of newborn deaths can be prevented. In 2015, we helped roll out the program in 20 districts, training nearly 8,000 health workers, reaching an estimated 50,000 newborn babies.

And our Saving Newborn Lives project team, in collaboration with USAID’s Maternal and Child Survival Program and other partners like the Gates Foundation, co-chaired the Global Maternal Newborn Health Conference. It was the first-ever gathering of the global maternal and newborn health communities. The conference included a thousand delegates from more than 75 countries, as well as researchers,

*The smile of a healthy child is priceless. Here Deirid, age 6, enjoys a nutritious snack in his classroom. Bolivia.*

Photo: Susan Warner



## THE URBAN DISADVANTAGE

With a focus on our rapidly urbanizing world, Save the Children’s 2015 *State of the World’s Mothers* report presented the first-ever global assessment of health disparities between the rich and poor living in cities, revealing a devastating child survival divide. In two-thirds of the countries surveyed, the poorest urban children are at least twice as likely to die as the richest urban children. We call this the *urban disadvantage*, and as more and more families move to cities across the world, it multiplies. Save the Children knows what it takes to save poor urban children and their mothers – and we call on world leaders to invest in these life-saving solutions.



*Thanks to you, Save the Children is there for mothers and children in crisis, ensuring they stay healthy and nourished. Nepal.*

Photo: Sanjana Shrestha



Photo: Susan Warner

Because of you, babies like Fadlan, age 1, are alive and thriving. Indonesia.

implementers, advocates and representatives from the development and donor communities. The group shared emerging evidence, asked hard questions, learned from those doing vital work within countries and discussed the way forward – including critical actions that comprise a maternal and newborn health roadmap.

**STEMMING CHILD HUNGER**

Hunger crises are an unfortunate result of drought, conflict and market disruptions that destabilize the livelihoods of the poor. Repeated exposure to crisis has left an entire generation of children chronically vulnerable and, too often, hungry.

With programs in 30 countries, Save the Children works every day to ensure children don't go hungry by promoting better farming practices and improving family resilience. We also respond to emergency food needs in times of crisis.

In 2015, we directly reached 1.3 million children through our food security and livelihoods programs. We worked with partners in Bangladesh, Guatemala, Ethiopia and Nepal to strengthen systems and provide

opportunities that are improving the resilience of rural families, allowing them to raise healthy children. We also worked to address the immediate needs of more than 116,000 children affected by crises in Liberia, Mauritania, Niger, Sierra Leone, Zimbabwe and Yemen. Our innovative use of technology helps us use real-time data to more effectively predict and respond to food emergencies and advocate on behalf of affected communities.

**HIV/AIDS PREVENTION AND TREATMENT**

Save the Children is globally recognized for our effectiveness in improving the lives and futures of children and families living with and affected by HIV and AIDS. In 2015, we played a key role in the development of the new Global Fund Strategic Framework for 2017-2021 to achieve the end of AIDS and other epidemics. The strategy sets our priorities for accelerating progress against epidemics and improving global health. It also includes ambitious targets for measuring progress.

In 2015, thanks to you, Save the Children directly reached 11.8 million children through our work against HIV and AIDS.

The small shanties where Rana lives with her young children and extended family, in the shadow of corporate, headquarter buildings and chain restaurants, epitomizes the wealth polarization in New Delhi, India.



**“The survival of millions of children in cities should not be a privilege for the rich, but guaranteed for all.”**

**Carolyn Miles, President & CEO, Save the Children**



We know exactly what children like Daniel, age 5 months, need to regain health after illness – so their mothers can worry a little less. Sierra Leone.

Photo: Aubrey Wade

### HEALTHY CHILDREN IN THE U.S.

Children living in poverty across America have limited access to healthy foods and limited opportunities for physical activity. In fact, the prevalence of obesity in the U.S. has more than tripled in the past 30 years, and more than half of children living in poverty are overweight or obese – and therefore at higher risk for serious, even life-threatening health problems. Children and families living in isolated, rural communities face even greater challenges with increased obesity rates, lack of access to quality health services, and increased food insecurity.

Save the Children has been combating childhood obesity in the U.S. since 2005. During 2015, we provided our Healthy Choices program in both the after-school and summer settings across 14 states, reaching nearly 28,000 children.

Healthy Choices is designed and implemented to closely align with the National Afterschool Association's Healthy Eating and Physical Activity (HEPA) standards and uses the research-based Coordinated Approach to Child Health (CATCH) curriculum, developed by researchers at the University of Texas School of Public Health. We ensure children participate in 30 minutes or more of daily, moderate-to-vigorous physical activity that teaches lifelong movement skills and combines fun and fitness. We also provide a daily, healthy snack and weekly nutrition education. In 2015, 89 percent of children participating in Healthy Choices showed increased nutrition knowledge.

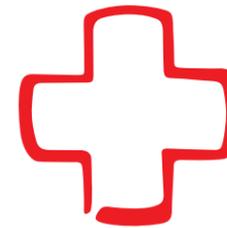
Through exposure to physical activity, healthy foods, and nutrition education, children are encouraged to make healthy food choices and lead healthier lifestyles.



Photo: Susan Warner

Kids like David, age 9, are learning the lifetime importance of physical activity because of your support. United States.

## 2015 HIGHLIGHTS

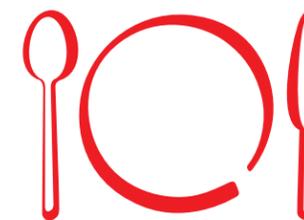


Our work led to **6.8 million lifesaving health interventions**, including for conditions like malaria, pneumonia, diarrhea and malnutrition.



We supported the delivery of high-impact health care to **22.6 million children** and directly reached another **11.1 million children** through our nutrition programs.

We ensured skilled birth attendants were present at more than **870,000 births**, giving mothers and babies a healthy start.



**89 percent** of U.S. children in our Healthy Choices program showed increased knowledge about nutrition.

EVERY DAY

## THE OPPORTUNITY TO LEARN

Save the Children is dedicated to ensuring every child, everywhere, has the opportunity to learn. More children are in school than ever before, and now it is up to all of us to make sure they are developing the critical skills they need to succeed. We use

evidence-based programs to drive learning outcomes, so children learn in and outside of school. We focus on early childhood development, school health and nutrition, and basic education. We integrate education efforts into our humanitarian response work and press governments to step up support for children's education in times of crisis. We break down barriers to inclusion for the most deprived children, inspiring all children to imagine what's possible through learning. And by equipping youth with job training and life skills, we set them up for success in adulthood.

### CHILD EDUCATION AROUND THE WORLD

Thanks to you, Save the Children supported quality education for children in need around the world in 2015, directly reaching 12.2 million children.

Literacy Boost is Save the Children's innovative, evidence-based response to the growing number of children around the world who are in school, but unable to read well enough to learn. Through Literacy Boost, we successfully support young readers by involving the

whole community – teachers, students, parents and others – to create a culture of literacy that extends beyond school walls.

In 2015, Save the Children not only launched Literacy Boost in eight more countries, for a total of 32, but we are seeing a significant “ripple effect.” By leveraging program learnings with a broad range of public and private partners, we have expanded the reach of our literacy work to more than 50 million children around the world.

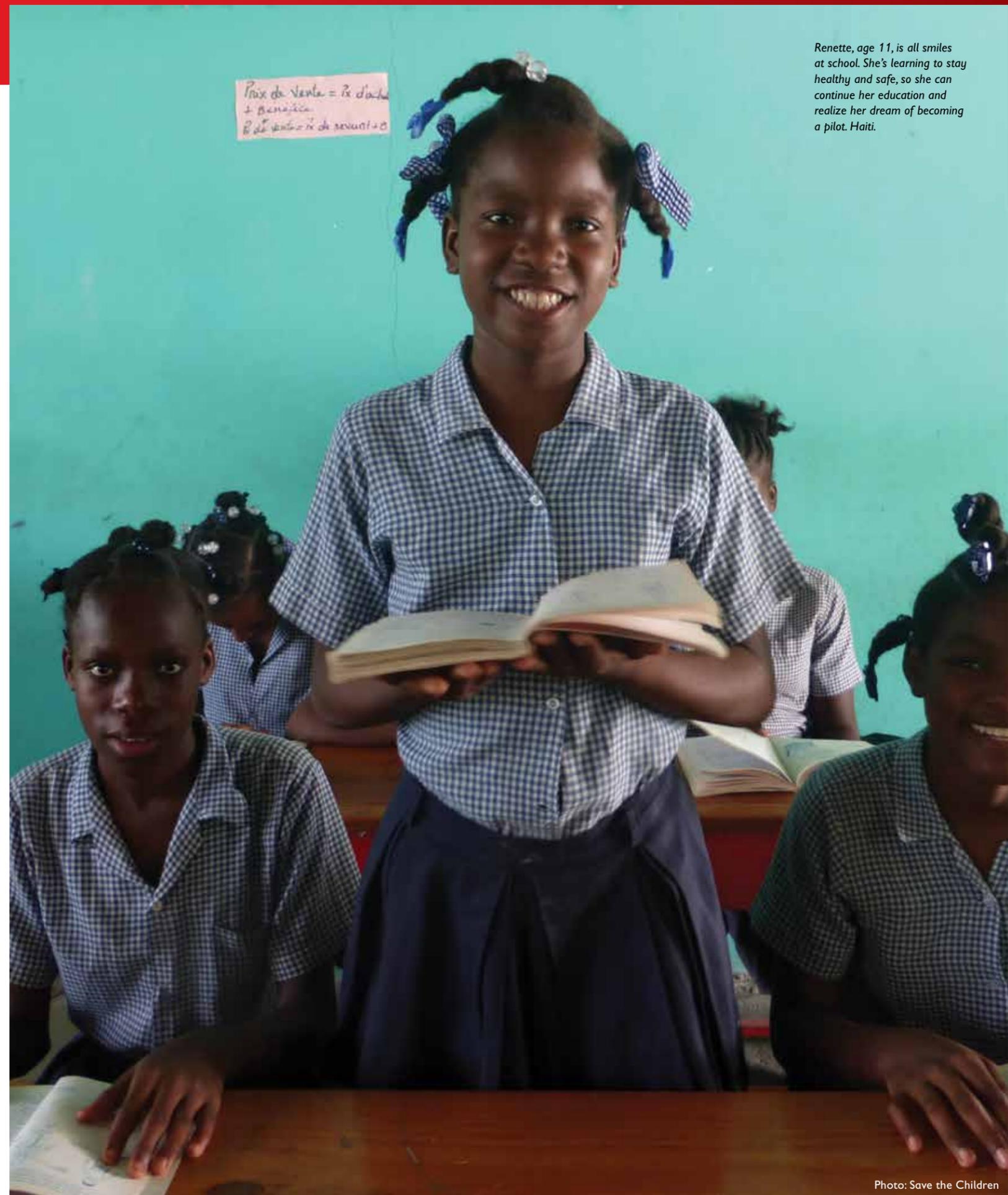
In an unprecedented 20 countries, governments have integrated Literacy Boost core concepts and strategies into their education programs. For example, in Ethiopia's Tigray region, home to 4.5 million people, the education board has scaled up our Literacy Boost teacher training approach to include all teachers. And in Mozambique, five government teacher training institutes have incorporated Literacy Boost training into their programs. These and other examples will result in long-term, systemic change in learning outcomes for today's children, as well as generations of children to come.

Using Save the Children's effective global assessment tool, IDELA (International Development and Early Learning Assessment), we are measuring the impact and building the evidence base for our Early Childhood Care and Development (ECCD) programs. In 2015, the tool attracted strong interest from donors, implementing partners and advocates, and it is gaining momentum in 29 countries. Our child experts are also using IDELA to track our Early Literacy and Math (ELM) programs for very young children in more than 20 countries. In Zambia, data measured by IDELA show significant differences in emergent language, literacy and math

*Thanks to you, youngsters are excited to start their day at a Save the Children-supported Head Start program. United States.*



Photo: Susan Warner



*Renette, age 11, is all smiles at school. She's learning to stay healthy and safe, so she can continue her education and realize her dream of becoming a pilot. Haiti.*



Photo: KJ Borja/Save the Children

Save the Children works with government ministries and local communities around the world to ensure children like 3-year-old Monyndom have the opportunity for critical early learning. Cambodia.

skills between participating children and those in traditional early education programs, providing children the strong start they need for later success in school.

In addition, Save the Children is leading school-based efforts to control malaria, helping to keep children healthy, in school and learning. Our innovative malaria control programs in Malawi and Mali proved highly effective, and are now being expanded to five more countries. The Malawi program – the first to

train teachers to test for and treat malaria – was one of 25 innovations to be recognized in the 2015 Social Innovation in Health Initiative, a global collaboration among various partners, hosted at the World Health Organization in Geneva. And to address the challenges that keep many adolescent girls from attending school, we successfully piloted a new menstrual management program in Bangladesh, Bolivia, China, El Salvador and the Philippines, so girls don't drop out when their school lacks basic hygiene facilities.

#### EMPOWERING OUR YOUTH

Around the world, 75 million young people, ages 15-24, want to work – but they are three times as likely than adults to be unemployed. Save the Children is helping these vulnerable youth in several key ways – by ensuring they have the skills and support to succeed on the



**“The future belongs to educated girls.”**

**Carolyn Miles, President & CEO, Save the Children**

Your support helps girls around the world access the education every child deserves. Cambodia.

Photo: KJ Borja

Thanks to you, 14-year-old Charlotte is learning to save, an important life skill, even if it's just a dollar a week. Ghana.



Photo: Save the Children



Photo: CJ Clarke/Save the Children

Since learning to encourage the early development of her son Musa, age 2, mother Mina dreams of his future success as a doctor. You help make moms' dreams come true. Bangladesh.

job and by improving their financial literacy and access to services, such as savings accounts. In 2015, we directly helped more than 1 million children through our livelihoods work.

Through our Skills to Succeed program, Save the Children is helping young people with the skill building and support they need to get a job or start a business, so they can be successful as adults. We support their transition from school to work. We help them find skilled, safe and secure jobs. Working with local partners, we tailor our approaches to the needs of each community and provide eager young people with the knowledge, networks and opportunities to successfully enter the labor market. Thanks to your valued support, Save the Children has helped nearly 50,000 youth in Bangladesh, China, Egypt, Indonesia, the Philippines and Vietnam since 2012 – with more than 50 percent placed in decent jobs, apprenticeships, internships or self-employment.

Save the Children launched the innovative YouthSave program in 2010, working with partner banks, community groups, schools and parents. Since then, the program has helped more than 130,000 youth in Colombia, Ghana, Kenya and Nepal to open savings accounts that have a collective value of more than \$1 million.



Photo: Denvie Balidoy

Every child, everywhere, deserves the opportunity to learn, opening opportunities for life. The Philippines.



Photo: Susan Warner

*Your investment in early learning means U.S. children, like these growing up in our nation's underserved communities, aren't forgotten. United States.*

Rigorous research findings from YouthSave demonstrate that the program resulted in more young people saving for college or a business, corroborating other research showing that youth with savings are able to reach higher education goals.

**LEARNING IN THE U.S.**

Fifteen million U.S. children live in poverty. For these children, success means beating the odds stacked against them from an early age. For example, by age 3, when most of the brain's basic architecture has developed, these children have heard 30 million fewer words than their peers. And by fourth grade, the vast majority of these children cannot read at grade level. They will likely struggle for the rest of their school years, are much more likely to drop out of school, and then are seven times as likely to be persistently poor in their late 20s.

Save the Children is helping children succeed and achieve grade-level reading. Our Early Steps to School Success program puts at-risk babies and toddlers on track for school readiness. Despite an average of 5.3

family risk factors, such as poverty and unemployment, the vast majority of young children we serve score at or above national norms at age 3, and again at age 5, as measured by the Peabody Picture Vocabulary Test.

Our school-age literacy program helps struggling students in high-poverty schools improve their reading skills. More than two-thirds of the elementary school children we serve make significant growth in reading proficiency. On average, children able to read independently make progress equivalent to an additional five months of school.

According to longitudinal analysis of our program results completed in 2015, not only do children in our programs make faster annual reading progress than their classmates, those who participated in both our early childhood and school-age literacy programs do best of all. In fact, they make twice the annual progress. And when third-grade reading scores go up, more children living in poverty succeed – in school and life.

In 2015, we provided early education, including through Head Start, and literacy programs in 17 states, directly reaching more than 70,000 U.S. children.

## 2015 HIGHLIGHTS



We launched **Literacy Boost** in **8 more countries**, for a total of **32 countries**.



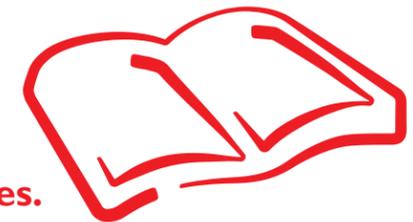
We supported **quality education** for children around the world, directly reaching **12.2 million children**.

In the U.S., we provided **early education and literacy programs** across **17 states**,



directly reaching more than **70,000 children**.

U.S. children who participated in both our early childhood and school-age literacy programs made **twice the annual reading progress as their classmates**.



EVERY DAY

## PROTECTION FROM HARM

Save the Children is dedicated to ensuring every child, everywhere, is protected from harm. No child should live in fear of violence. Yet every year, millions of children are victims of trafficking, engaged in dangerous child labor or caught in the crossfire of

conflict or the chaos of natural disasters. These children need our help to get and stay safe. We make a difference in children's lives by working with partners, communities and governments around the world to protect children from all forms of harm, such as abuse, neglect, exploitation and violence, and to promote a safe family environment for every child.

### CHILD PROTECTION AROUND THE WORLD

In 2015, thanks to you, Save the Children supported quality, family-based care and protected vulnerable children from harm around the world, directly reaching 2.6 million children.

We helped expand a case management system in Zambia that aids families in accessing the services they need to better care for their children. Our child experts are working directly with Zambia's government to reform child protection policies and practices

nationwide, resulting in the approval of a National Child Policy last year. We are training government staff and local partners on improved child safeguarding. And with USAID support, we are managing a web portal to help Zambia's vulnerable youth access information on job skills training and opportunities.

In Nigeria, Save the Children, with partner support, is working in urban communities to help prioritize children's needs and build capacity to better care for and protect their children. This includes bringing community members together to expel drug dealers, return children to school and reunite children with their families for quality care.

And in post-conflict Northern Uganda, where 98 percent of children report experiencing physical or emotional violence, we're building positive parenting practices through our innovative REAL Fathers Initiative. Results from 2015 show that participating fathers who used physical punishment in the past said they were less likely to do so and twice as likely to spend quality time with their children in the future.

### IN THE UNITED STATES

Save the Children provides critical protection to U.S. children in times of crisis throughout the year. For example, during the historic floods in South Carolina this past year, we set up Child-Friendly Spaces for children to safely play and be supported by trained adults as they dealt with stress and uncertainty from the chaos created by the flooding.

We also offer our Journey of Hope psychosocial recovery program to help children and their caregivers cope with the trauma of crisis and build resilience for the future.

*Save the Children supports girls recovering from the emotional trauma of trafficking, abuse and exploitation. Girls like Syliva,\* with her 2-month-old baby boy, who feels safe for the first time in her life. Bolivia.*

*\*Child's name changed for protection.*



Photo: Susan Warner



*Thanks to you, these loving sisters have safe places to learn and play – so their childhoods can continue, even in times of crisis. Nepal.*



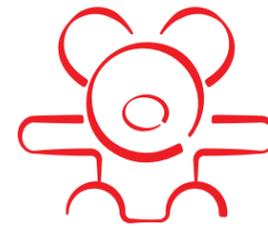
Your support gives children like these little ones living in Kibera, the largest urban slum in Africa, a reason for hope. Kenya.

## JOURNEY OF HOPE

In 2007, in post-Hurricane Katrina New Orleans, Save the Children developed a child-informed, strengths-based program to support childhood resilience. Journey of Hope helps children and caregivers cope with traumatic events, develop their natural resiliency and strengthen their social support networks. The program has since been delivered to more than 85,000 children in 10 U.S. states and five other countries.

In 2015, Journey of Hope reached children in Texas who endured the flight from brutal violence and instability in Central America. We also began testing the program's ability to help children who experience stress from challenges their families may face, such as deep poverty, domestic violence, substance abuse and violence in the community.

## 2015 HIGHLIGHTS



We supported **quality, family-based care** and **protected vulnerable children from harm** around the world, directly reaching **2.6 million children.**

Our child protection experts worked with Zambia's government to reform child protection policies and practices, resulting in a **National Child Policy.**



In Uganda, fathers in our innovative REAL Fathers Initiative were less likely to use physical punishment and **twice as likely to spend quality time with their children.**



Since 2007, we have delivered **Journey of Hope** to more than **85,000 children** in 10 U.S. states and five other countries, helping them cope with trauma and strengthen their resilience.

# IN TIMES OF CRISIS



In times of crisis, when children are at their most vulnerable, Save the Children is there – as we have been for every major humanitarian crisis since World War I. Our longstanding presence in places around the globe means we are always at the ready – among the first to respond and the last to leave. Delivering life-saving emergency relief. And staying as long as it takes to ensure children and families can recover from the losses, restore their lives and build their resilience for years to come.

*We do whatever it takes in some of the world's toughest places to deliver lifesaving aid to children and families in crisis. Nepal.*

Photo: Sandy Maroun

IN TIMES OF CRISIS

## READINESS. RELIEF. RECOVERY.

When the worst happens, children are always among the most vulnerable – and often suffer most. Save the Children responds to natural disasters, conflicts and other humanitarian emergencies across the globe with health, education and protection

programs that address the unique needs of children in crisis. We ensure that our assistance reaches groups of children who are often marginalized, such as girls and refugee children. We work to help children, their families and communities prepare, so they can be ready and resilient in the face of crisis. Wherever and whenever children need us most, we are there.

Save the Children actively responded to these and many more crises around the globe, meeting the critical needs of children and their families.

2015 presented the world with unprecedented challenges. Thanks to your incredible generosity, Save the Children responded to 99 humanitarian crises in 59 countries, directly reaching 13.8 million people, including 7.1 million children.

### EARTHQUAKES IN NEPAL

In April and May 2015, Nepal experienced its worst natural disaster since 1934. Two devastating earthquakes struck the country, toppling hundreds of thousands of homes, schools and health centers, killing more than 9,000 people and injuring more than 17,000. In total, 3.2 million children were affected by the disaster.

Save the Children's longstanding presence in Nepal meant we were ready and able to provide immediate, lifesaving relief. We addressed urgent shelter, health, nutrition and water needs, while delivering frontline emergency health care to the hardest-hit Nepalese communities through our Emergency Health Unit. Doctors and nurses on the team offered surgical trauma support in three of the most damaged Kathmandu hospitals and aided an organization that provided assistance to large numbers of victims with complex and life-threatening injuries.

Throughout its deployment, Save the Children's Emergency Health Unit provided much-needed clinical supplies, medical equipment and tents, as well as surgical, anesthetic and primary health care, plus training to more than 350 local medical professionals. Our strong in-country capacity enabled us to provide children and their families with large quantities of critical relief items, as well as access to psychosocial support and child protection services.

Thanks to your compassionate generosity, we directly reached more than 500,000 children and adults in Nepal with vital relief and recovery support in 2015.

*With nearly a century of on-the-ground experience, we know exactly how to address the unique needs of children and families in crisis – and we stay to ensure their long-term recovery. Nepal.*



Photo: Simine Alam/Save the Children

*Your support means children like 3-year-old Dima,\* who lost everything fleeing the violence in Syria, can feel safe again. Turkey.*

*\*Child's name changed for protection.*

### AROUND THE WORLD

The number of people affected by humanitarian crises has almost doubled in the past decade, according to the United Nations. In 2015 alone, more than 125 million people in 37 countries required emergency assistance, and the number of people displaced by conflict reached 60 million – the highest number since World War II. Conflicts in Syria, Iraq, Nigeria, South

Sudan and Yemen continue to fuel displacement of children and families within countries and across borders, while Nepal's two earthquakes devastated the lives of more than 3 million children in a matter of weeks.



Photo: Rajan Zaveri/ Save the Children

## EMERGENCY HEALTH UNIT

THE RIGHT PEOPLE, IN THE RIGHT PLACE, READY TO ACT



Photo: Per-Anders Pettersson/Save the Children, Kenya

When disaster strikes, it is the first minutes, hours and days that matter most. That's when the most lives are lost, when health systems have been wiped out, and aid agencies are still making their assessments and preparing their responses. And for every hour that passes, children will suffer and die.

That's why, in 2015, Save the Children launched our groundbreaking Emergency Health Unit, transforming the way emergency health care for children is delivered. The Emergency Health Unit is a network of frontline emergency health professionals across the world. It allows us to deploy world-class teams of doctors and nurses who can react faster and reach more children when crisis strikes. Each of our currently supported three teams of six health professionals has the capacity to begin responding within 72 hours and, within the first three months, manage 27,000 primary health care cases – saving countless lives.

Given the magnitude of the disaster and the long-term task of rebuilding, our work is far from over. In the coming years, we will work with local Nepalese organizations to build permanent, sturdy schools, houses and buildings, and train more health workers to identify and treat malnourished children. We are committed to being in Nepal for as long as it takes to help children, families and communities recover and rebuild.

### CHILD REFUGEE CRISIS IN EUROPE

All along the treacherous route from conflict and chaos in Syria and other troubled places to safety in Europe, children and families are on the move. These children are at high risk of abuse, exploitation, violence and trafficking.

In 2015, Save the Children teams continued to work tirelessly for the more than 1 million refugee children and their families. We are working along the entire route – in arrival, transit and destination countries. We are offering vital food, water, blankets, baby food and other supplies. We are providing overwhelmed children in train and bus stations with safe spaces to rest, play and recover from their troubles. Once children and

families arrive at their final destinations, we work to ensure their rights are respected and they have access to essential services. And as we've done for years, we continue to reach children and families within countries in turmoil with critical health care, education and protection, including inside Syria, where our response is in its fourth year.

Save the Children's years of experience in the affected regions, combined with our child-focused humanitarian relief expertise and our ability to quickly adapt our work to changing conditions, sets us apart in this crisis. As the leading international nongovernmental organization providing specialized child protection services to unaccompanied children, we are uniquely positioned to assist, comfort and support vulnerable children and their families.

Thanks to your compassionate support in 2015, we reached 4 million people, including more than 2 million child refugees, with lifesaving care and support.

### CHILDREN'S EMERGENCY FUND

The Children's Emergency Fund (CEF) is critical to Save the Children's humanitarian work for children around

Together with your compassionate support, we will not allow a generation of precious children, full of potential, to be lost. Greece.

Photo: Anna Pantelia



**“Save the Children has joined other major aid organizations in challenging the world to ensure Syria’s children don’t become a ‘lost generation.’”**

**Carolyn Miles, President & CEO, Save the Children**

the world. This flexible, indispensable resource allows us to act quickly when a natural disaster or other emergency occurs and to scale up our efforts when an ongoing crisis endangers the girls and boys we serve. The CEF also helps us leverage funding from government and institutional sources, because they know we're on the ground and can be relied on to fulfill our mission. The fund has been vital in our response to both the catastrophic earthquakes in Nepal and the continuing flood of refugees into Europe, enabling us to reach thousands of children with lifesaving aid. It also provides a vital source of funding for the many "forgotten emergencies" not in the public eye.

Over the past year, your contributions to the Children's Emergency Fund helped us save and protect young lives in the U.S. and around the world. Thank you.

**IN THE UNITED STATES**

Save the Children was there for children in 2005, when Hurricane Katrina wreaked havoc along the Gulf Coast, as we have been for every major U.S. emergency since then, reaching more than 1 million American children. As the nation's leading child-focused emergency organization, we ensure children in crisis get the immediate relief and ongoing support they need to recover. In 2015, we addressed the unique

needs of children affected by disasters in South Carolina, Texas and Oklahoma and led preparedness efforts reaching a total of more than 227,000 people, including more than 76,000 children.

In addition to our relief and recovery work, Save the Children has been at the forefront of our country's emergency preparedness efforts. In fact, we led the National Commission on Children in Disasters formed after Hurricane Katrina, and last year we commissioned key research to determine progress made on its recommendations. Our findings, published in our 2015 Disaster Report Card, indicate that while the federal government has made some progress, it has yet to close many of the child protection gaps identified by the commission. Today, nearly four-fifths of the recommendations remain unfulfilled.

While these gaps remain, community preparedness is critical. Get Ready, Get Safe is a pioneering Save the Children initiative designed to help U.S. families and communities prepare and care for children in crisis. We help generate child-focused emergency plans, ensure emergency resources are in place and provide emergency training, including our fun and engaging Prep Rallies that help children learn to prepare for emergencies in non-threatening ways. Since 2014, we have reached more than 25,000 children in 34 states through our Prep Rally program.

**2015 HIGHLIGHTS**

 Our new Emergency Health Unit currently supports **three, six-person primary health teams**, each capable of managing **27,000 primary health care cases** every 3 months.

After Nepal's devastating earthquakes, we directly reached more than **500,000 children and adults** with lifesaving relief and long-term recovery support.



**2015 EMERGENCY RESPONSES**

In addition to our emergency efforts in the United States and other member-supported responses, Save the Children responded to **99 crises** in **59 countries**, addressing the unique needs of vulnerable children around the world.

- |                          |             |            |                         |          |
|--------------------------|-------------|------------|-------------------------|----------|
| Afghanistan              | Congo       | Jordan     | Niger                   | Syria    |
| Albania                  | - Kinshasa  | Kenya      | Nigeria                 | Tanzania |
| Bangladesh               | Egypt       | Lebanon    | Palestinian Territories | Thailand |
| Bosnia and Herzegovina   | El Salvador | Liberia    | Panama                  | Turkey   |
| Burundi                  | Ethiopia    | Macedonia  | Peru                    | Uganda   |
| Central African Republic | Greece      | Libya      | Philippines             | Ukraine  |
| Chile                    | Guatemala   | Malawi     | Rwanda                  | Vanuatu  |
| China                    | Guinea      | Mongolia   | Serbia                  | Vietnam  |
| North Korea              | Haiti       | Mali       | Sierra Leone            | Yemen    |
| Colombia                 | Honduras    | Mozambique | Somalia                 | Zimbabwe |
| Croatia                  | India       | Myanmar    | S. Sudan                |          |
|                          | Indonesia   | [Burma]    | Sri Lanka               |          |
|                          | Iraq        | Nepal      | Sudan                   |          |
|                          |             | Nicaragua  |                         |          |



*When heavy monsoon rains caused severe flooding, we distributed pre-positioned essentials like food, clean water and shelter supplies, and we reunited children and families. Myanmar.*



We directly reached **13.8 million people**, including **7.1 million children** through our humanitarian response work.

We responded to **99 humanitarian crises** in **59 countries**, addressing the unique needs of vulnerable children around the world.





# FOR OUR FUTURE

Save the Children is proud to be an outspoken champion for the world's children. Drawing on a century of expertise, we work directly with local and global leaders to ensure children's voices are heard and their issues are given top priority. And we won't stop until every child, everywhere, has the best chance for success – securing a better future for us all.

*Your investment in childhood yields remarkable results for children around the world – now and for our future. Somalia.*

FOR OUR FUTURE

## POLICY. ADVOCACY. ACTION.

Through the power of policy analysis, advocacy and action, Save the Children leverages the success of our programs to achieve lasting results for children in the United States and around the world. We mobilize grassroots support, press governments, advance

policy change and secure financial investments that benefit millions of the world's most vulnerable children.

### AROUND THE WORLD

In 2015, Save the Children successfully advocated for large-scale, sustainable progress for children within several priority areas.

We played a key role in helping to ensure that the Sustainable Development Goals (SDGs) – approved by 193 countries in the UN General Assembly in September – include specific targets on ending preventable maternal, newborn and child deaths, ending violence against children, reducing stunting and wasting, and improving learning outcomes. We also helped ensure the final goals included a strong focus on reducing inequalities and helping the hardest-to-reach people first, not last. Specific targets for ending preventable deaths, and improving nutrition, were also included in

the World Health Organization's Global Strategy for Women's, Children's and Adolescents' Health.

In addition, we helped achieve an increase in U.S. government funding for maternal and child health. In 2015, Congress appropriated the highest-ever funding levels for the maternal and child health account (\$750 million) and maintained nutrition account increases (\$125 million). USAID followed through on its commitment to launch the Health Financing Framework for ending preventable maternal and child deaths, which we had advocated for at the U.S.-Africa Leaders Summit in 2014.

We continued our groundbreaking work on aid effectiveness. Based on our track-record of ensuring a strong, equitable learning goal in the SDGs – and our research on fragile states and their record on the Millennium Development Goals – we were awarded a grant to launch an exciting project working with youth to monitor progress on education for refugee children in Jordan.

Save the Children was on the frontlines of humanitarian response, both on the ground and in the halls of Congress. Members of our staff were asked to testify for the second year in a row before the House Foreign Affairs Committee and the Senate Judiciary Committee on challenges facing children in Syria. We launched two reports on Syria, hosting and participating in Congressional, State Department and media briefings on the fourth anniversary of the conflict. At the UN General Assembly, we drew attention to the need for increased humanitarian access and child protection in and around the conflict.

We helped secure high levels of funding for the humanitarian accounts in the 2016 appropriations bill, including emergency funding for the Nepal earthquakes. We also helped secure strong policy language in

*Early education is an investment in the life of a child like Akeria, age 20 months, as well as in the future of our country. United States.*



Photo: Susan Warner



### INVESTMENT IN CHILDREN

Nearly all countries have made commitments to advancing children's rights, but sometimes action lags behind commitments. Save the Children's innovative global strategy aims to ensure countries invest effectively to fulfill all children's rights. We do this by campaigning with children and other organizations, working with governments at the federal, state and local levels, and elevating the voices of children themselves.

*Thanks to you, we provide a voice for the world's children, who can't always speak for themselves. Bolivia.*

Photo: Susan Warner



Enrique Iglesias launched his #Hearts4Kids campaign to support Save the Children's emergency relief programs. All net proceeds from the sale of his "heart" t-shirt will help children in times of crisis.

support of human rights conditionality around increased aid to Central America, and humanitarian access and assistance for Syrian refugees. The fiscal year 2016 omnibus included nearly \$1 billion above 2015 levels to support humanitarian assistance, in line with Save the Children's recommendations.

After the 2015 Nepal earthquakes, Save the Children's advocacy efforts laid the foundation for the introduction of the Nepal Recovery

Act in the U.S. Senate, which authorizes funds for programs to ensure Nepal rebuilds in ways that foster resilience to future earthquakes, landslides and other natural disasters. The bill also includes important policy language to ensure accountability, and to stress the importance of addressing the vulnerability of girls and boys to trafficking and other forms of abuse, during tragedies.

#### IN THE UNITED STATES

In 2015, our domestic policy work continued to focus on meeting children's needs during disasters. We organized a series of high-profile events to call attention to gaps that remain for protecting children in emergencies, and solutions to fill them.

We hosted a Congressional briefing titled "Get Ready, Get Safe: Protecting Children in Disasters" with



Photo: Susan Warner

## SAVE THE CHILDREN ACTION NETWORK

As the advocacy arm of Save the Children, Save the Children Action Network (SCAN) is the political voice for kids. To ensure children have the best start in life, SCAN is building bipartisan will to ensure every child in the U.S. has access to high-quality early learning and that no mother or child around the globe dies from a preventable cause.

Across the country, SCAN has been deeply engaged in the run-up to the 2016 presidential election, asking candidates in the early primary states how they plan to invest in kids, if elected. SCAN has educated voters, participated in dozens of campaign events, and delivered pledges to candidates signed by thousands of voters demonstrating broad support for those who prioritize children.

At the federal level, SCAN helped introduce the bipartisan Reach Every Mother and Child Act, which aims to save the lives of millions of moms and children around the world. The bill now has more than 100 Congressional co-sponsors – with more to come. SCAN supported critical new investments in early learning at home and maternal and child health around the world in the 2016 appropriations bill passed by Congress in December. SCAN also worked for the inclusion of key investments to expand access to preschool in the Every Student Succeeds Act, signed into law by President Obama in December.

At the state and local levels, SCAN worked with state legislators to introduce bills and also supported candidates who pledged to increase access to early childhood education programs.

In 2016, with a new president and Congress being elected in November, SCAN will continue to advocate so that every child survives and thrives.

Thanks to you, little ones have access to high-quality early learning. United States



Photo: Save the Children

**A child prepared for crisis is a child empowered for life.**

beloved rescue dog Lassie. We also launched a new Disaster Report Card titled *Still at Risk: U.S. Children 10 Years After Hurricane Katrina*. More than 100 people attended the standing room-only Senate briefing, moderated by Cokie Roberts (NPR correspondent and Save the Children board member). The event also featured panelists from the National Center on Missing and Exploited Children, the American Academy of Pediatrics and New York University, with strong representation from Congressional offices, federal agencies, academic institutions and partner organizations.

Save the Children partnered with Congressman Donald Payne, Jr. (NJ-10) to craft two amendments to the Homeland Security Reauthorization Bill to elevate concerns for children in disaster planning,

response and recovery. In September 2015, the House Committee on Homeland Security passed both amendments with bipartisan support, and FEMA appointed a coordinator focused solely on children's needs.

After extensive consultation with experts at Health and Human Services and the Centers for Disease Control, we are proud to share that all four of Save the Children's child care disaster preparedness benchmarks were included in the *Healthy People 2020* objectives, the federal government's 10-year framework for prioritizing action to promote public health.

*At a Save the Children "Prep Rally" in New Orleans, actress Dakota Fanning helps empower children to prepare for disasters and feel safe. She led our preparedness pledge and distributed backpacks with kid-friendly disaster supplies. In 2015, Dakota Fanning became an official Artist Ambassador for Save the Children.*



Photo: Save the Children

## DIGITAL HIGHLIGHTS

2015 was quite literally an "awesome" and "epic" year. We reached 3.5 million social media followers, building an engaged community of people who care about children. We also added two new social networks – SnapChat and Twitch – to help meet the growing demand for involvement.

We were honored once again as a Project for Awesome beneficiary, highlighting our work with child refugees. The project raised more than \$1.5 million, including a \$700,000 matching gift, during its 48-hour livestream.

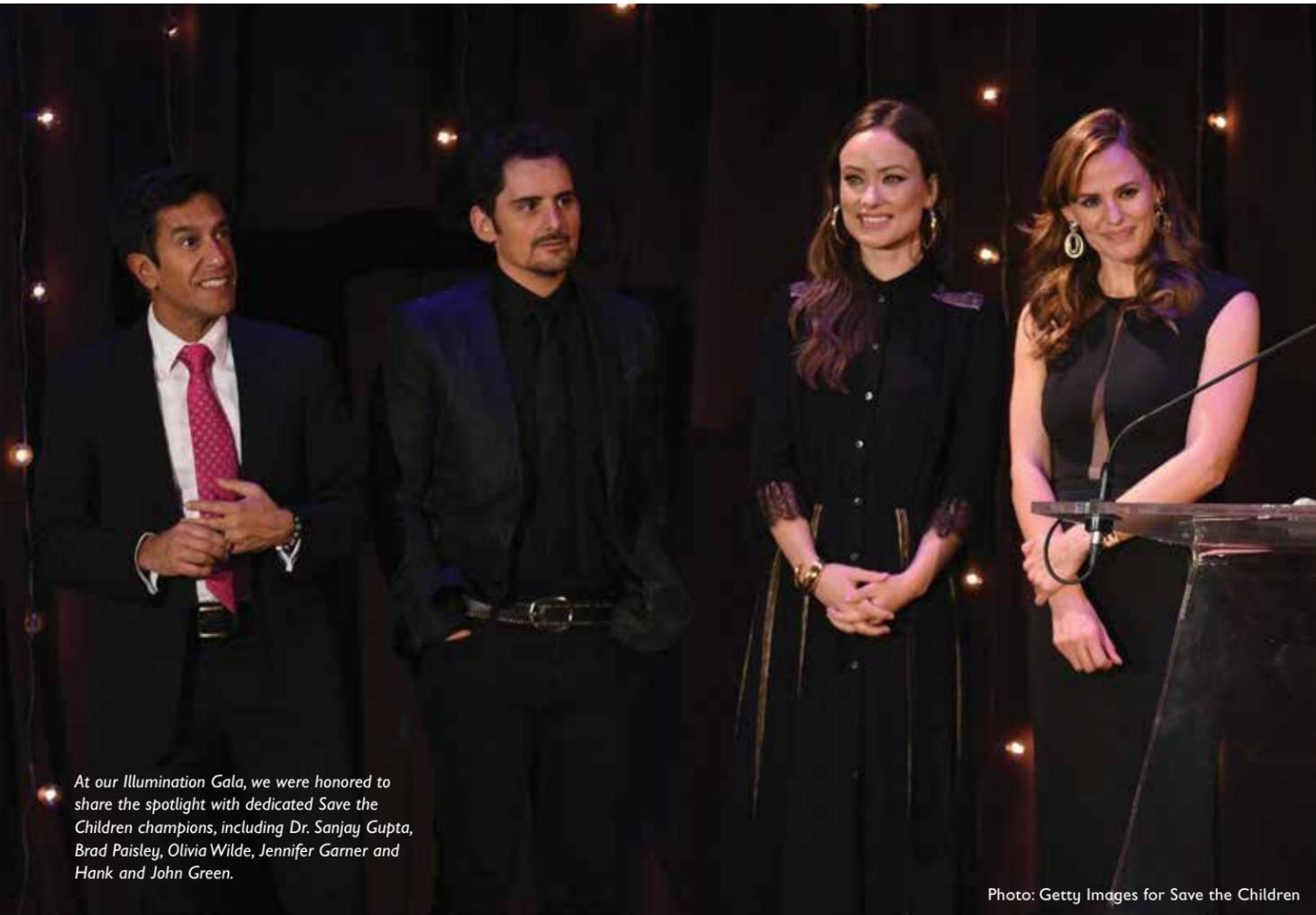
We launched a new initiative called "Be a Life Force for Children," encouraging supporters to play, stream and vlog while fundraising. The first activation of Life Force was #GamingTuesday, which coincided with the fourth annual Giving Tuesday. We hosted our first 24-hour livestream, during which we played games, interviewed staff and added the "fun" to fundraising.

And world record-breaking gamer "Athene" visited our Ebola relief programs in Liberia and created a 40-minute documentary titled "The End of Ebola," which received mainstream media coverage from Bloomberg News, CBS, CNN International, Fox News and Wall Street Journal Live.

In a year of record-breaking achievements, we also helped earn a Guinness World Records® honor for the most money raised online for charity in 24 hours, set by our partner PayPal.



*Schoolchildren celebrate Red Nose Day, a campaign committed to lifting kids out of poverty, while sharing a laugh. Last year, money raised through the Red Nose Day Fund helped Save the Children improve education in some of the world's poorest communities. Haiti.*



At our Illumination Gala, we were honored to share the spotlight with dedicated Save the Children champions, including Dr. Sanjay Gupta, Brad Paisley, Olivia Wilde, Jennifer Garner and Hank and John Green.

Photo: Getty Images for Save the Children

## ILLUMINATION GALA

On a glorious evening in November, some of our most influential supporters gathered to celebrate our work to save newborn babies and educate young children at a benefit gala in New York City, presented by Johnson & Johnson.

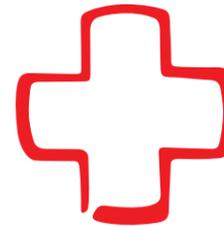
Hosted by award-winning actor and Save the Children trustee Jennifer Garner, our Gala's honorees included CNN Chief Medical Correspondent Sanjay Gupta, MD, actor and activist Olivia Wilde, Vlogbrothers Hank and John Green, TOMS, and Chairman Emeritus, Save the Children and Capital Cities/ABC Inc. Thomas S. Murphy. Guests enjoyed a special musical performance by Grammy Award-winning country music artist Brad Paisley.

The event raised \$2.8 million to give children a strong start in life – for a bright future.



Photo: Getty Images for Save the Children

## 2015 HIGHLIGHTS



We helped secure new global targets to end maternal, newborn and child deaths in **193 countries**.

As campaigning for the U.S. presidential election kicked off, **we rallied voter support** for children's priorities and **asked candidates to commit** to investing in kids, if elected.



With intensive campaigning in Kings County, Washington, we helped pass a ballot



measure to create **new early learning programs** for children.



We were joined by **177 advocates from 24 states**, including 50 youth advocates, who raised their voices for kids in **110 meetings with Congressional officials** during our 2015 Advocacy Summit.

# OUR FINANCE REPORT

With thanks to our many donors and partners for their trust in Save the Children USA, we conclude another year in a strong financial position.



Photo: Michael Bisceglie/Save the Children

Investing in early development yields profound results in the lives and futures of children like Javier, age 7. Thank you! El Salvador.

Education programming in Latin America. Asia and the Middle East regions experienced a decline in spending.

The agency's spending in 2015 continues to focus on addressing the needs of our most vulnerable children. Of the agency's program spending, 38 percent related to health, nutrition and HIV/AIDS, 26 percent to education and child protection, and 20 percent to emergency response. The remaining 16 percent was allocated to a variety of essential children's programs in other thematic areas.

Save the Children USA ended the year with an operating surplus of \$3.2 million, largely due to temporarily restricted revenue received late in the year.

Save the Children ended the year with net assets of \$181.6 million, \$10.2 million lower than 2014, largely due to unrealized investment losses given difficult market conditions.

We are pleased to report that in 2015, 87 percent of total expenses were spent on programs and, for the 14th year running, Charity Navigator awarded us its highest four-star rating.

2016 begins for Save the Children USA with a sound financial foundation, as we strive to continue our long legacy of improving the lives and futures of the world's children.

Stacy Brandom  
Chief Financial Officer

Save the Children continues to enjoy well-diversified sources of funding. 2015 operating revenue totaled \$678.3 million. Contributions, Private Grants and Contracts, including commodities such as from the United Nations World Food Programme, accounted for \$321.5 million, or 47.5 percent of revenue. U.S. government support, also including commodities, provided another \$280.6 million, or 41.5 percent of revenue. Child sponsorship at \$60.2 million provided 9 percent of revenue, with the remaining 2 percent coming from other sources.

Agency spending for the year totaled \$675.1 million, with growth in Africa due to our responses to Ebola and food emergencies. United States and Latin America also experienced healthy growth in 2015, thanks to new Head Start programs in Louisiana and North Dakota and expanded Food for

## CONDENSED AUDITED FINANCIAL INFORMATION

For the 12-month period ending December 31 (\$ in 000s)

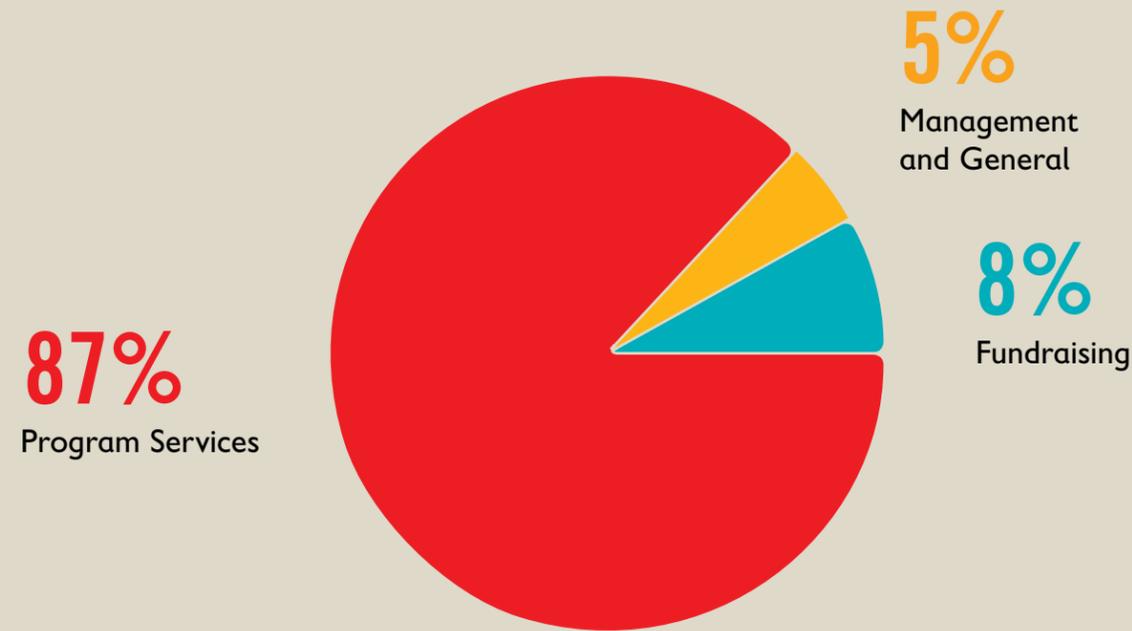
OPERATING REVENUE	2015	2014	Change \$	Change %
Private Gifts, Grants, & Contracts (incl. Bequests)	\$288,878	\$302,040	\$(13,162)	(4%)
U.S. Government Grants & Contracts	246,957	208,147	38,810	19%
Commodities and Ocean Freight	66,241	100,044	(33,803)	(34%)
Child Sponsorship	60,193	60,806	(613)	(1%)
Other Revenue	16,008	17,856	(1,848)	(10%)
<b>TOTAL OPERATING REVENUE</b>	<b>\$678,277</b>	<b>\$688,893</b>	<b>\$(10,616)</b>	<b>(2%)</b>

OPERATING EXPENSES AND CHANGES IN NET ASSETS	2015	2014	Change \$	Change %
<b>PROGRAM SERVICES</b>				
Emergencies	\$117,138	\$205,740	\$(88,602)	(43%)
Health & Nutrition	173,248	144,561	28,687	20%
Education	131,511	122,489	9,022	7%
Hunger & Livelihoods	56,027	42,158	13,869	33%
HIV/AIDS	48,044	42,252	5,792	14%
Child Protection	23,915	27,844	(3,929)	(14%)
Child Rights Governance	1,189	1,161	28	2%
Subtotal Program Activities	551,072	586,205	(35,133)	(6%)
Program Development & Public Policy Support	35,415	31,118	4,297	14%
<b>TOTAL PROGRAM SERVICES</b>	<b>586,487</b>	<b>617,323</b>	<b>(30,836)</b>	<b>(5%)</b>
Fundraising	55,178	44,335	10,843	24%
Management & General	33,388	31,549	1,839	6%
<b>TOTAL OPERATING EXPENSES</b>	<b>675,053</b>	<b>693,207</b>	<b>(18,154)</b>	<b>(3%)</b>
Excess/(Deficiency) of Operating Revenue over Expenses	3,224	(4,314)	7,538	
Excess/(Deficiency) related to Unrestricted Funds	(4,257)	1,082	(5,339)	
Excess/(Deficiency) related to Temporarily Restricted Funds	7,481	(5,396)	12,877	
Non-Operating Activity (Endowment gifts & pledges, investment earnings, exchange gain/loss and other)	(13,373)	(1,503)	(11,870)	790%
<b>TOTAL INCREASE/(DECREASE) IN NET ASSETS</b>	<b>\$(10,149)</b>	<b>\$(5,817)</b>	<b>\$(4,332)</b>	<b>(74%)</b>

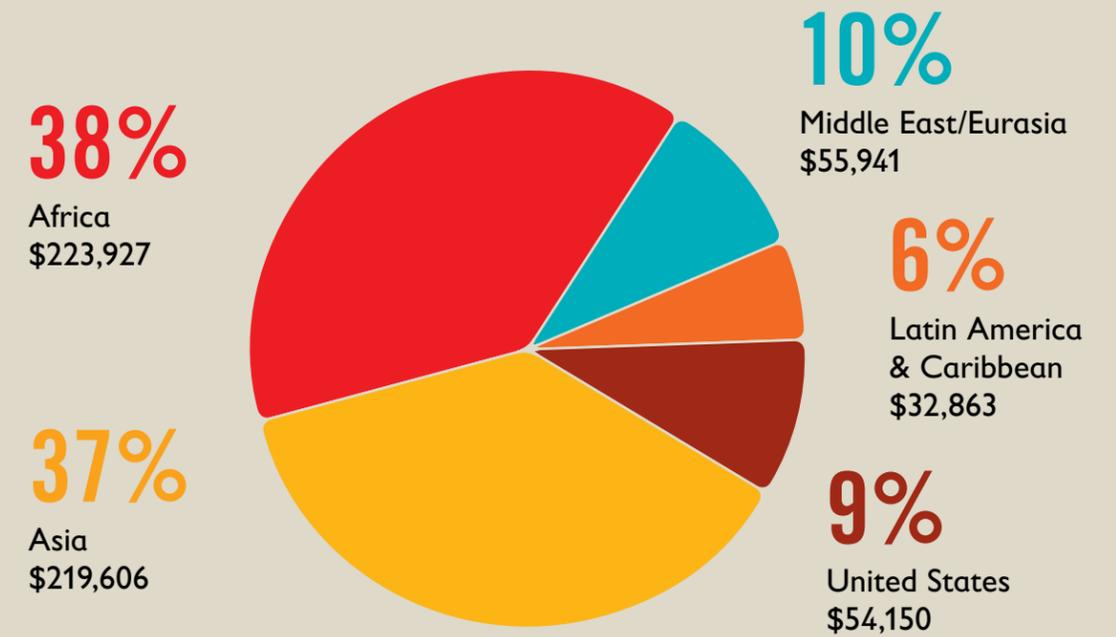
COMPOSITION OF NET ASSETS	2015	2014	Change \$	Change %
Unrestricted	\$106,091	\$125,610	\$(19,519)	(16%)
Temporarily Restricted	41,781	36,249	5,532	15%
Permanently Restricted	33,741	29,903	3,838	13%
<b>TOTAL NET ASSETS</b>	<b>\$181,613</b>	<b>\$191,762</b>	<b>\$(10,149)</b>	<b>(5%)</b>

In 2015, on average, to administer gifts donated for current use, Save the Children charged 8 percent for fundraising, 5 percent for management and general, and 5 percent for program development and public policy support.

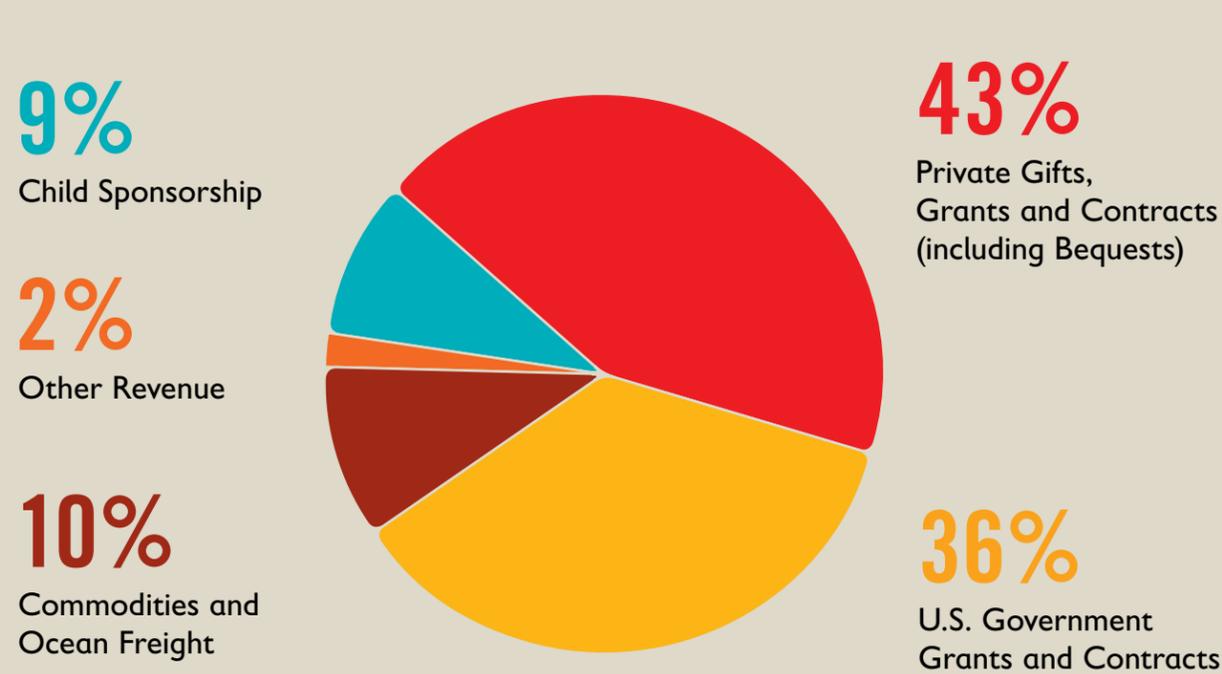
## HOW WE USE OUR FUNDS



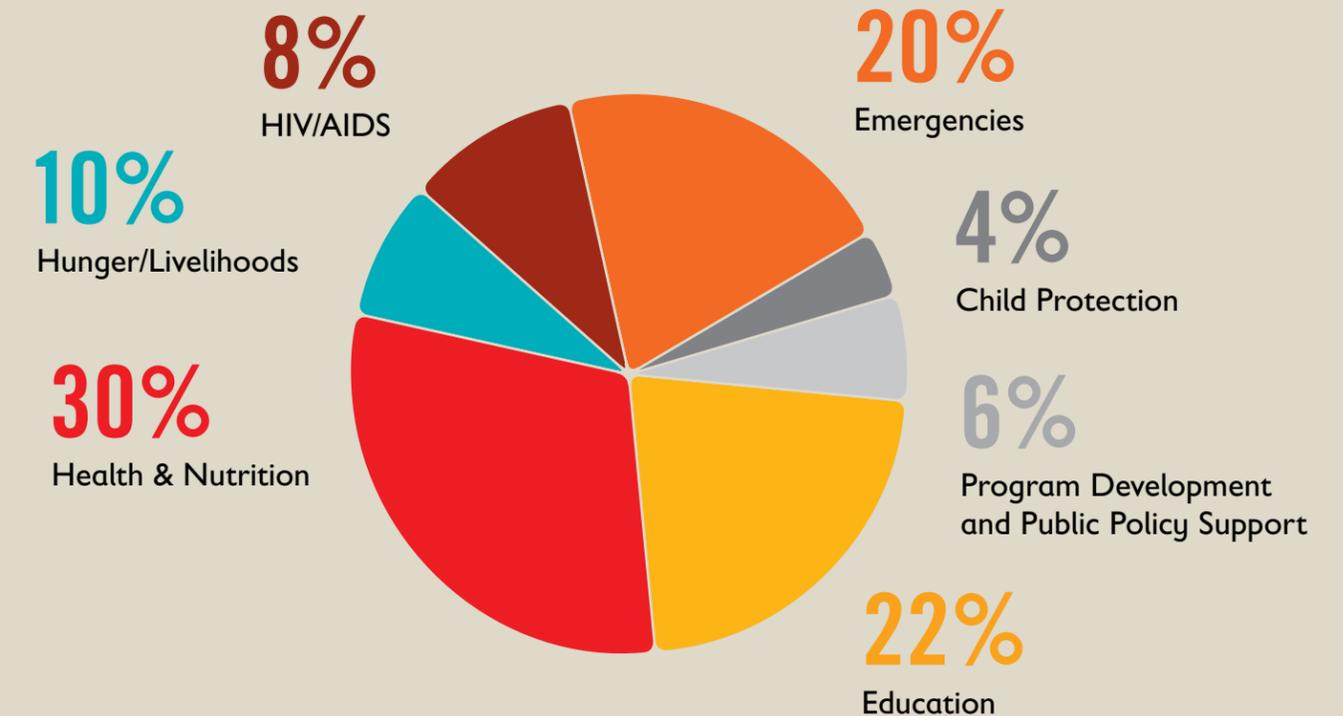
## WHERE WE WORK (all \$ in 000s)



## OPERATING REVENUE



## NATURE OF OUR PROGRAMS





# OUR VALUED INVESTORS

We are immensely grateful to our corporate, foundation and individual donors. Your investments help us achieve maximum impact for children, transforming their lives and the future we share.

*Thanks to you, children across the U.S. and around the world have so many more reasons to smile. Bangladesh.*

## MONDELĒZ INTERNATIONAL FOUNDATION AND MONDELĒZ INTERNATIONAL COCOA LIFE

Mondelēz International Foundation is empowering people to lead healthier lives through a three-pronged, child-focused approach that includes nutrition education, active play and access to fresh foods to combat obesity. The Foundation is working with Save the Children in communities to address this significant health concern in India, Italy and Mexico.

Through its sustainability efforts in 2015, Mondelēz International expanded its partnership to include a three-year Cocoa Life program in Indonesia. Together, we are working to help ensure sustainable income for cocoa farmers and to increase community-based development.

We also benefit from the many employees who support our programs globally and locally. Mondelēz International celebrates global volunteer month in October, and thousands of employees took part in activities ranging from rehabilitating recreation centers to meeting with children and parents and helping raise community awareness on the issues we're tackling together. Additionally, through the Leadership for Performance initiative, the company's senior leaders partner with us to formulate innovative ways to address global challenges.



*Your investment in little ones, like 9-month-old Zainab,\* gives children around the world the best chance for a bright future. Sierra Leone.*

*\*Child's name changed for protection.*

## CORPORATE PARTNERSHIPS

Together, we work with our valued corporate partners to identify strategic partnerships that achieve dramatic results for children, while enhancing business goals and engaging employees and consumers.

### GLOBAL CORPORATE PARTNERSHIPS

These partnerships represent Save the Children's most ambitious collaborations with select international corporations. Global Corporate Partners work with us in four or more global markets and have committed \$9 million or more over a three-year period toward Save the Children's mission and programs. We are pleased to count the following companies as Global Corporate Partners:

- Accenture
- Bulgari
- C&A and C&A Foundation
- GSK
- IKEA North America Services and IKEA Foundation
- Johnson & Johnson
- Mondelēz International Foundation and Mondelēz International Cocoa Life
- P&G
- RB
- TOMS

### CORPORATE PARTNERSHIPS

We applaud the exceptional support of our corporate partners in 2015:

#### \$1 million and above:

- Disney
- Google.org
- Microsoft
- MNI Targeted Media
- Pfizer and the Pfizer Foundation
- PVH Corp.
- T.J.Maxx
- Wrigley Company Foundation
- Anadarko
- Archer Daniels Midland
- Bank of America
- BlackRock
- Bob's Discount Furniture
- Carnival Corporation & plc / Carnival Foundation
- Carter's Charitable Foundation

#### \$100,000 to \$1 million:

- American Girl
- American Management Association
- Chevron
- Discovery Communications, Inc.
- eBay
- ExxonMobil

## TOMS

TOMS is in business to help improve lives. Known for its casual shoes and commitment to giving and innovation, it operates a One for One™ model: for every pair of TOMS shoes purchased, a pair of new shoes is given to a child in need. TOMS does this by giving new, made-to-order shoes to Giving Partners all over the world.

Save the Children has partnered with TOMS since 2011, when we developed a strategy that integrates shoe distributions as part of our larger health, nutrition, education and humanitarian response programs in the United States and internationally. In 2015, we formed a global partnership anchored in a joint commitment to reach 1 million women and children over the next three years, doing whatever it takes – "for one, another."

- Facebook
- The Father's Day / Mother's Day Council, Inc.
- The Trustees' Philanthropy Fund of Fidelity Charitable
- The Flex Foundation
- Highgate Hotels
- JPMorgan Chase Foundation
- Keurig Green Mountain, Inc.
- Kimberly Clark
- Lions Clubs International Foundation
- Lokai
- MasterCard
- MBC Hope – The CSR Arm of MBC Group
- Merck & Co., Inc.
- Noble Energy, Inc.
- The Noerr Programs
- Orbitz Worldwide
- Pearson
- Penguin Random House
- PepsiCo Foundation
- Philips Africa Innovation Hub
- Scholastic Inc.
- Target
- Toys"R"Us
- Western Union Foundation
- Zynga

## STRATEGIC FOUNDATION PARTNERSHIPS

For 2015, we wish to recognize the generous support of our strategic foundation partners. These foundations share our commitment to giving children a healthy start, the opportunity to learn and protection from harm. We honor the unique preferences and philanthropic goals of each of our foundation partners:

- Atlantic Philanthropies
- Bainum Family Foundation (formerly the Commonweal Foundation)
- The Bezos Family Foundation
- Bill & Melinda Gates Foundation
- Bruderhof
- Buffett Early Childhood Fund
- Margaret A. Cargill Foundation
- The Carmel Hill Fund
- The Charles Engelhard Foundation
- The ELMA Relief Foundation
- Ford Foundation
- The Hearst Foundation
- Heising-Simons Foundation
- The Omidyar Group
- Open Society Foundations
- The Otto Haas Charitable Trust
- David and Lucile Packard Foundation
- The Red Nose Day Fund of Comic Relief, Inc.
- The William and Flora Hewlett Foundation
- Anonymous (3)

### BILL & MELINDA GATES FOUNDATION

Save the Children's long-standing partnership with the Bill & Melinda Gates Foundation has been key to achieving our mission for children, and we are grateful for their continued and generous support. In 2015, the Gates Foundation supported Save the Children's advocacy work globally and in the United States. This included efforts to promote maternal, newborn and child survival in developing countries, and to build support for early childhood education at the federal, state and local levels in the U.S. Gates continued its support for our groundbreaking Saving Newborn Lives program and also supported our work to eradicate polio. Over the many years of this partnership, the Bill & Melinda Gates Foundation has supported Save the Children's response and recovery assistance to more than 25 crises throughout the world.

### THE WILLIAM AND FLORA HEWLETT FOUNDATION

The William and Flora Hewlett Foundation is a longtime and generous supporter of Save the Children's aid effectiveness and education programs. In 2015, the Hewlett Foundation renewed its support of our aid effectiveness work, continued its commitment to increasing learning outcomes, and provided new support for learning assessments in conflict-affected and fragile states.

### THE HEARST FOUNDATION

We are grateful for the significant funding of The Hearst Foundation for our education programs in the United States. The Foundation provided multi-year grants for:

- *Early Steps to School Success & Literacy*, in support of our core programs in early childhood education and after-school reading in the Southeastern region of the United States.
- *Early Childhood Education Campaign*, to help Save the Children build existing and new funding streams for early childhood education at the federal, state and local levels. These efforts are being implemented by the Save the Children Action Network.

Your support puts us to work for those most vulnerable in times of crisis – children and their families. Nepal.

## INDIVIDUAL PHILANTHROPY

We are grateful for the generous support of our individual donors, who know that an investment in childhood is an investment worth making.

### Visionary (\$1 million and above – cumulative lifetime gifts)

- John, Jr. and Sandy Beard
- Forrest Berkley and Marcie Tyre
- The Bezos Family
- Gordon Cooper
- Robert A. Daly and Carole Bayer Sager
- Phyllis and William H. Draper III
- Charitable Lead Annuity Trust Under the Will of Louis Feil
- Philip H. Geier, Jr.
- The Austin & Gabriela Hearst Foundation
- Karin Kuhns
- Luke & Lori Morrow Family Foundation
- Anne Mulcahy
- Thomas S. Murphy
- Kate and Bob Niehaus

### Investor (\$500,000 to \$999,999 annually)

- Susan and William Oberndorf
- Catherine Oppenheimer and Garrett Thornburg
- Charles and Sheila Perrin
- Anonymous (5)
- Eva and Larry Whitlow

### Champion (\$250,000 to \$499,999 annually)

- Anonymous (2)

### Ambassador (\$100,000 to \$249,999 annually)

- Judith Haskell Brewer Fund
- Jenny Brorsen and Richard DeMartini
- John W. Fritz
- The Goodnow Fund, Edward and Dianne Goodnow
- Eli and Britt Harari
- David J. Mastrocola
- Mooney-Reed Charitable Foundation
- Vincent Mulford Foundation, Sally and Chris Sonne
- James Pallotta
- Tricoastal Foundation
- Anonymous (6)

### Advocate (\$50,000 to \$99,999 annually)

- Joseph Azrack and Abigail Congdon
- Berglund Family Foundation
- Dr. Richard Boas
- Monsignor Joseph Curley
- Debra J. Fine and Martin I. Schneider
- Arlene and Morris Goldfarb
- Jeffrey Goldstein
- Jose Francisco Gonzalez
- Willis and Cindy Hesselroth
- Neil and Anna Mintz
- Emilie Murphy and A. Byron Nimocks
- Fred and Jaclyn Orlando
- Vallavbhai and Savitaben Patel Foundation
- Sharmila and Sunil Sani
- Cyrus and Joanne Spurlino
- George Stephanopoulos and Alexandra Wentworth
- Amelia Vicini
- Barbara and Edward Wilson
- Anonymous (11)

\* All anonymous members listed are active donors as of December 31, 2015.

## THE SIMON SOCIETY

Critically acclaimed writer, producer and director Sam Simon, best known as co-creator of “The Simpsons,” was not only a comic genius, but a philanthropic champion, with the vision to invest in the causes he cared about. Sam passed away in March 2015, and in honor of his steadfast and generous partnership with Save the Children, we named our recognition society after him: The Simon Society.

The Simon Society is a group of Save the Children’s most dedicated and generous investors who make an extraordinary commitment to children, helping us reach children wherever and whenever the need is greatest. Gifts from these individuals support our global mission and strategically position us to achieve three critical breakthroughs for children by 2030: no child under 5 dies from preventable causes; all children learn from quality, basic education; and violence against children is no longer tolerated.

We recognize our Simon Society members, who have made significant gifts to transform children’s lives and futures.



We would like to thank the Greenwich Leadership Council and the Long Island Council for their compassionate and generous support of Save the Children, making the lives of children around the world brighter and helping them thrive and grow.



## THE EGLANTYNE JEBB SOCIETY

Eglantyne Jebb has been called one of the world’s most charismatic, fiercely intelligent and influential champions of human rights. She is also the founder of Save the Children – and the namesake of our planned giving society.

The Eglantyne Jebb Society is comprised of loyal Save the Children supporters who have included Save the Children in their wills, or who have decided to donate assets through charitable trusts, gift annuities, life insurance or retirement plans.

We honor the more than 500 Eglantyne Jebb Society members for creating a legacy of commitment to the world’s children in need.

**To transform children’s lives after your lifetime, ask your estate planning attorney to add this suggested wording to your will or living trust:**

I, [name], of [city, state ZIP], give, devise and bequeath to Save the Children Federation, Inc., tax ID number 06-0726487, [written amount, percentage of the estate or description of property] for its unrestricted use and purpose.

*Reena,\* age 10, is thrilled to watch us erect a Child-Friendly Space near her earthquake-damaged school. A safe place to learn, play and just be a kid again, thanks to you. Nepal.*

\*Child’s name changed for protection.

Photo: Save the Children

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Thanks to you, we have been there  
for children and families in every  
major humanitarian crisis since  
World War I. Nepal.

Photo: Save the Children

# RESULTS FOR CHILDREN



Save the Children®

Save the Children believes every child deserves a future. In the United States and around the world, we work every day to give children a healthy start in life, the opportunity to learn and protection from harm. When crisis strikes, and children are most vulnerable, we are always among the first to respond and the last to leave. We ensure children's unique needs are met and their voices are heard. We deliver lasting results for millions of children, including those hardest to reach.

We do whatever it takes for children – every day and in times of crisis – transforming their lives and the future we share.

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**1-800 Save the Children**  
[www.SavetheChildren.org](http://www.SavetheChildren.org)



ON THE COVER: We do whatever it takes for vulnerable children like Sajita, who survived the country's worst earthquakes in 80 years and deserves to thrive. Nepal.

Photo: Sandy Maroun