

2017 ANNUAL REPORT



INSIDE 2017:The Big Picture **Our Global Results** 21 Our U.S. Results 29 Our Innovations 33 Our Valued Partners 41 Our Leadership 43 Our Financials For 2017 results and much more, go to SavetheChildren.org/RESULTS. SAVE THE CHILDREN

WHAT EVERY CHILD DESERVES

At the very heart of who we are and all we do for children is this essential truth, expressed so fervently by our founder, Eglantyne Jebb, "Humanity owes the child the best it has to give."

That's why we're passionately committed to giving the world's children, especially those most vulnerable, what every child deserves – a healthy start in life, the opportunity to learn and protection from harm. Whatever it takes.

Thanks to amazing supporters like you, we're ever closer each year to achieving our ambitions. We're forging key partnerships, piloting innovative solutions, advocating for best policies – and together, achieving remarkable results at scale. In 2017 alone, we reached more than 155 million children in 120 countries around the world, including 237,000 right here in the United States. Transforming their lives and the future we share.

We invite you to take this opportunity to review the results for children you helped make possible. We'll also show you how effectively we stewarded the significant resources required to achieve them. And we ask for your continued support of our shared cause.

Because the world's children deserve our very best. Every last child.

Thank you,

Carolyn Miles President & CEO

Caralyn Miles

©@carolynsave

(a) (a) the carolynmiles

Jis Kilen

Chair, Save the Children Board of Trustees

○ @SCUSBoardChair

Carolyn travels the globe to assess children's needs and deliver the lifesaving work you so generously support. Here she hears stories of mothers and children struggling to survive during devastating drought. Kenya.



155 MM CHILDREN REACHED IN 120 COUNTRIES

49MM children directly, including:

33MM children healthy 9.7MM children learning 3.1MM children protected 10MM children aided in crisis

237_K U.S. CHILDREN **REACHED IN 22 STATES** AND PUERTO RICO

163K children directly, including:

66K U.S. children learning 157K U.S. children aided in crisis

Your tremendous support puts us to work in some of the world's hardest-to-reach places to ensure every last child has the chance to grow up healthy, learning and safe. Bhutan.



49 MM CHILDREN REACHED

OUR GLOBAL RESULTS

All around the globe, children are dying from preventable causes. They're missing out on education due to poverty, conflict or gender. They're suffering from violence, exploitation and neglect, and are especially at risk in emergencies.

As we have for nearly 100 years, Save the Children is doing whatever it takes to save the world's most vulnerable children every day and in times of crisis. Our experts are on the ground in 120 countries, working to reach every last child through programs that focus on health, education, protection and emergency relief. Because when children's lives are changed, their futures are brighter and entire societies can be transformed – including our own.

In 2017, we directly reached over 49 million children, over 155 million in total, in 120 countries around the world. All thanks to supporters like you.





SAVING NEWBORN LIVES Newborn babies are especially vulnerable. Those under 28 days old represent 46 percent of all preventable child deaths. That's why we're doing whatever it takes to save newborn lives with proven programs, such as Kangaroo Mother Care, in 34 countries. Last year, we completed a seven-year Johnson & Johnson-funded project in Malawi. Our health experts trained 1,700 frontline health workers, exceeding our training target by over 30 percent. They, in turn, cared for 379,000 babies, including successfully resuscitating 19,000. A record 90 percent of low-birthweight babies survived. These lifesaving practices have been endorsed by the Ministry of Health and will be supported by committed partners to continue saving lives.



PREVENTING DEADLY PNEUMONIA Pneumonia is eminently preventable and treatable, and yet it kills two children every minute. With your support, we're working to improve the prevention, diagnosis and treatment of pneumonia with proven community health care programs in 25 countries. In Mozambique, we engaged local communities and partners to save children from pneumonia, as well as deadly malaria and diarrhea, by improving rapid access to critical services. We supported and trained 1,400 community health workers, managing 586,000 cases of pneumonia over three years, saving countless precious lives.



GIRLS GROWING UP GREAT In the Democratic Republic of the Congo (DRC), teen girls face some of the world's highest rates of pregnancy, maternal mortality and sexual violence. With our Growing Up Great toolkit, we teach girls, ages 15 to 19, about puberty and sexual and reproductive health, plus gender equality. In 2017, we reached 6,900 girls, training some as peer group leaders, as well as 2,800 parents, teachers and community members. Partnering with the Ministries of Health, Education and Social Affairs, we gained support for country-wide adoption, development and monitoring.



STEMMING CHILD HUNGER We're empowering families to provide for their hungry children in 28 countries. One of these is Nigeria, which not only has the world's second highest acute malnutrition rate, but is experiencing widespread displacement due to violence, affecting over 6 million people, more than half of them children. We've expanded our emergency food programs, distributing monthly food vouchers, reaching 266,000 people in 50,000 households last year. Thanks to supporters like you, we directly reached over 4.4 million children through our hunger and livelihoods work last year.

Meet baby Shafiq,* 18 months, here being screened and later treated for malnutrition, thanks to you. Bangladesh *Name changed for child's protection.





PROVING EARLY LEARNING SUCCESS The early

years are critical in shaping children's development, as well as their lifelong capacity for learning. But how do we know if programs intended to support young children are working? Save the Children's International Development and Early Learning Assessment (IDELA) tool measures program impact, providing evidence on the development of children ages 3.5 to 6. Together with partners, we've implemented this powerful tool in 55 countries, making it available free of charge to reach as many early learners as possible.



BOOSTING LITERACY Around the world, nearly

400 million school-age children can't read or write. Literacy Boost is Save the Children's proven response to this crisis. We help children learn by training teachers, parents and community members to support literacy, both in and out of the classroom. The success of Literacy Boost has made it one of our most widely implemented programs. We now provide Literacy Boost in 36 countries, with evidence showing that participating students improve reading comprehension by an average of 30 percent, and they're up to 40 percent more likely to progress to third grade.



BOOSTING NUMERACY Early exposure to math helps children achieve later success in school. Yet over half the world's schoolage children lack basic numeracy skills in first grade. The problem: too much reliance on memorization, repetition and workbooks. Through our new approach, Numeracy Boost, we emphasize learning through interactive activities and games, so students can understand and explain their reasoning. Because of you, we're now providing the program in five countries, helping children, especially the most disadvantaged, improve number and

operations skills by an average of 25 percent. And we'll be

expanding into three more countries in the next two years.



TEMPLOYING ETHIOPIA'S YOUTH Despite Ethiopia's

remarkable economic progress, one-third of its large youth population is unemployed or underemployed, limiting their life prospects. With support from USAID, we launched Building the Potential of Youth to provide life, career and technical skills, plus opportunities to help them obtain meaningful employment. In 2017, we reached 18,000 youth, with 8,000 now engaged in new or better employment – and we're on track to reach our 2019 goal of building the economic self-sufficiency of 34,000 youth.





STEPS TO PROTECT Through our Steps to Protect approach, now being applied in 18 countries, we're helping some of the most vulnerable children in the world recover from trauma, ensuring they get the vital care they need as quickly as possible. It's a structured, multifaceted approach that combines key elements of social work, family and group therapy, and community engagement. In Myanmar, compliance with our case management standards improved from 21 to 71 percent last year alone.



SUPPORTING VULNERABLE CHILDREN In northern Nigeria, one of the world's worst places to be a child, we're working with USAID and the President's Emergency Plan for AIDS Relief (PEPFAR) to help some of the most vulnerable and difficult-to-reach children on the continent. In 2017, our caring professionals provided psychological and emotional support to 206,000 orphans and vulnerable children. Your compassionate support makes this work possible.



FAMILY REUNIFICATION Tragically, extreme poverty can cause family networks to rupture, such as in Zambia, where 60 percent of the population lives on less than \$2 a day. Desperate families who can't meet their children's basic needs sometimes choose to place them in institutions. Some children even end up on the streets. As part of our Zambia Family Strengthening Initiative, we're working to keep families together and to reunite separated family members. So far, we've reached 1,800 girls, boys and adults, providing support for children and training for families and communities.

"The powerless children of our world need a powerful champion, and they have one in Save the Children."

Dr. Jill Biden, Save the Children Board Chair

Did you know some children face great risks just doing their chores? Because of you, girls like Robina and Charity, ages 9 and 12, can safely fetch the family water – so they can get back to learning. Uganda.





CATASTROPHIC DROUGHT Spurred by conflict, economic shocks and the worst drought in seven decades, a hunger crisis of catastrophic proportions spread across Somalia, South Sudan, Yemen and Nigeria. Millions more in Kenya, Ethiopia, Uganda and Niger also required urgent assistance. Facing severe hunger and even starvation, children were also exposed to disease, lacked access to school, and were at risk of abuse and recruitment into militia. Many millions were forced to flee in desperation. Our relief experts are right now on the ground, saving lives, alleviating hunger, protecting children and restoring learning and livelihoods. Thanks to you, we're reaching millions, and our vital work continues.



8 ORGANIZATIONS, 1 GOAL In response to the

unprecedented scale of last year's hunger crisis, affecting over 20 million people, Save the Children helped create the Global Emergency Response Coalition, the first-of-its-kind humanitarian alliance in the U.S., made up of eight of the world's largest and most respected international aid organizations. Our goal: saving millions of children and families in need. To raise awareness of this major effort, coalition members and partners rang the closing bell at the New York Stock Exchange in July.



BECAUSE CHILDREN CAN'T WAIT When it comes to

children in crisis, every moment counts. Thanks to your generous support of our Children's Emergency Fund (CEF), we are ever at the ready for vulnerable children when crisis strikes. Not only does this vital resource enable us to rapidly launch humanitarian responses, we can also roll out preparedness, risk-reduction and training programs to ensure our responses are as effective as possible. In 2017, your CEF support helped provide lifesaving aid in 66 emergencies across 40 countries, including the United States.

When rivers run dry from drought, children like James and Heshima, ages 6 and 8, standing here in a dried up riverbed, have to dig in desperation for life's most essential element. Kenya.





SYRIA'S CHILDREN IN CONFLICT 2017 marked six years of brutal war. Some 13.5 million people inside Syria remain in dire need of life's essentials. Neighboring countries strained to accommodate desperate families, forced to flee. Refugee camps grew in number and size, and conditions deteriorated. Meanwhile, innocent children had no choice but to grow up knowing nothing but the nightmare of war. Throughout it all, Save the Children was there. Thanks to you, we delivered essential help and hope to 4.2 million people, including 2.7 million children.



ROHINGYA CRISIS RESPONSE When violence escalated in

Myanmar, nearly 700,000 children and adults from the ethnic Rohingya minority fled for their lives, seeking refuge in Bangladesh. Many arrived exhausted, sick and hungry. Save the Children has a strong regional presence in south Asia, and we scaled up lifesaving relief efforts last year. We distributed food and essential supplies. We provided medical care, shelter, sanitation and hygiene. Our child-friendly spaces provided safe places for children to learn, play and cope with trauma. And we helped protect vulnerable children from trafficking, abuse and further violence. We also advocated for the rights of Rohingya's children and families.



TRANSFORMING EMERGENCY HEALTH CARE Launched in

2015, Save the Children's Emergency Health Unit (EHU) consists of immediately deployable teams with the ideal combination of medical and operational specialists, strategically positioned in emergency-prone areas around the world and fully equipped with the best tools for the job. We can deploy our EHU teams within a matter of hours, so the right specialists can provide the right treatment, right from the start, when children's lives are on the line. 2017 was the most challenging year yet for our EHU, which deployed a record seven times in response to some of the most difficult humanitarian crises, reaching 200,000 people.

Thanks to you, we're on the ground in times of crisis, serving the world's most marginalized children - like young Yasmin,* whose family fled horrific violence in Myanmar. Bangladesh. *Name changed for child's protection.





GETTING REFUGEE CHILDREN BACK TO SCHOOL

Save the Children worked hard to ensure the U.S. government delivered on commitments made at the 2016 Leadership Summit for Refugees. We helped maintain support for child education and protection in the international refugee compact process and negotiations, including pushing for language ensuring children are back in school within 30 days of becoming a refugee – the first ever time-bound commitment.



PROTECTING REFUGEE RESETTLEMENT We also

worked to ensure the U.S. government met its own domestic commitments, galvanizing support throughout the year to resist proposed reductions in the number of refugees allowed to resettle in the U.S., helping mitigate the harshest proposals. We added 10,000 new activists to our ranks and generated over 100,000 messages to Congress and the Administration.



REPORTING ON PROGRESS Enhancing Save the Children's profile as an expert on displaced children, we launched the Refugee Children's Progress Report: Grading U.S. Refugee Policy from 2015-2017. The report garnered great feedback from senior Congressional staff who are proposing related legislation. And it was shared and discussed at several high-profile meetings, including at the U.S. Institute of Peace, the State Department and the National Security Council.



7 FINANCING FOR DEVELOPMENT With the support of the

William & Flora Hewlett Foundation, we expanded our work on governance, finance and accountability through a local-to-global project supporting domestic resource mobilization in Kenya. The goal is to increase the amount of money that developing nations are able to generate through taxation for their own development and ensure that government funds are collected and spent equitably to help end extreme poverty.

Despite everything, your support means we can give little ones, like 7-year-old Ibrahim,* the chance to safely continue learning, even in a refugee camp. Syria. *Name changed for child's protection.





BIG IDEAS In support of global girls empowerment, we established "The Big Ideas on Women and Girls Coalition," bringing together 21 nongovernmental organizations, as well as former U.S. government officials, think tanks and academics. The coalition advocated for placing women and girls at the center of U.S. foreign policy and development assistance, calling it not only the right thing, but the smart thing, to do - citing compelling evidence that investing in women and girls brings high returns for economic growth, societal well-being and global stability.



GIRL CHAMPION On International Day of the Girl, we invited girl champion Maryam Ahmed from Nigeria to meet with influential figures in Washington, including Deputy Secretary of State John Sullivan. The meetings focused on the importance of investing in girls and asking U.S. policymakers to continue leading on gender issues, such as tackling the barriers girls face in getting an education and ending child marriage.



GENDER EQUALITY Save the Children convened key meetings in partnership with UN Women and others at the High-Level Political Forum on Sustainable Development and the UN General Assembly to discuss broadening the scope of the UN Task Force on Financing Gender Equality and Women's Empowerment. We advocated for strengthening the capacity of national governments to integrate gender equality into all development policies and programs.



of poverty and discrimination, critically affecting the ability of all **CENTER FOR GIRLS** Gender inequality remains at the intersection children to survive and thrive. Our newly established Center for Girls will underpin our gender equality efforts, providing our country offices with the resources needed to innovate and test new approaches to shifting gender norms. Together with partners like you, we're transforming girls' lives by increasing their opportunities to be healthy and learn, to earn and be safe.

The future belongs to educated, empowered girls like these – all thanks to supporters like you. Niger.



23/K U.S. CHILDREN REACHED (163K DIRECTLY)

OUR U.S. RESULTS

Since 1932, Save the Children has been on the ground providing support to children in need in rural America. From our earliest days in Appalachia – helping children and families hardest-hit by the Great Depression – to today, we do whatever it takes.

Thanks to supporters like you, we help the nation's most vulnerable children become ready for kindergarten and excel by third grade – so they can succeed in school and in life. Our teams are there before, during and after emergencies – preparing and protecting children, providing disaster relief and helping children and communities recover.

In 2017, we reached a total of nearly 237 thousand U.S. children in 22 states plus the Commonwealth of Puerto Rico, including an estimated 163,000 children directly.

Dr. Jill Biden, our Board Chair, recently visited students in Puerto Rico, who shared their Hurricane Maria experiences, including how the community has come together to recover and rebuild – all thanks to you. United States.





EARLY LEARNING SUCCESS Through our highly effective home visiting program, Early Steps to School Success, we work with parents from before their child's birth to age 5 to support early child development through educational activities, book exchanges and parent-child groups. During the 2016-17 school year, 85 percent of our 3-year-olds scored at or above the normal range for vocabulary acquisition.



READY FOR KINDERGARTEN With your support, our education experts help ensure children successfully transition to kindergarten by fostering family-school connections through a program called KinderBoost. Last year, 99 percent of our KinderBoost families felt their children were better prepared for kindergarten, and 100 percent of schools said KinderBoost strengthened the transition to kindergarten.



SUCCESSFUL READERS Our literacy programs help struggling students achieve the third-grade reading milestone – going from learning to read to reading to learn. In 2017, our children read an average of 68 books. More than 77 percent showed significant reading improvement – equivalent to 5.9 more months of school. Our Healthy Choices kids participated in 30 minutes of daily physical activity, so they're fit and focused on learning.



FUN SUMMER LEARNING We provide our award-winning SummerBoost Camp to prevent the "summer slide," where children lose learning achievements made in the previous school year. In 2017, 56 percent of our SummerBoost children maintained or improved reading proficiency over the summer months, and 72 percent improved their math scores. What's more, they had fun doing it!

"Here's the good news: It takes so little — a ball, a book, a parent who is given the encouragement to read or talk or sing to a child — to make a life-changing difference."

Save the Children Trustee Jennifer Garner, testifying on Capitol Hill about the importance of early childhood education, March 16, 2017

See your generosity in action here at our SummerBoost Camp in rural Tennessee, where children would otherwise likely lose previous school-year learning gains. United States.





HURRICANE HARVEY It began in August, when Hurricane Harvey devastated parts of Texas, triggering epic flooding that forced families from their homes. We quickly deployed staff who set up child-friendly spaces, serving 300 children across seven sites. We provided essential supplies to 6,900 children and families. With corporate volunteers, we assembled 480 mother-baby kits and 2,600 home library kits.

We also provided emergency grants to trusted local organizations, supporting services for 14,400 children, including feeding over 1,000 a day. We're helping restore 1,000 child care and school programs. And through Journey of Hope, we built a multi-partner collaboration to deliver our emotional support program to thousands of children. Thanks to you, we've reached 55,100 children and adults so far. And we're committed to the long haul, supporting ongoing recovery over the next two years.



HURRICANE IRMA In early September, Hurricane Irma crashed ashore in the Florida Keys, and then stormed northward, leaving a path of destruction and flooding. Thanks to you, we deployed over 30 staff and volunteers, reaching 18,000 children and adults so far. This included providing essential supplies for 8,800 children and another 2.100 blankets.

We helped local agencies distribute food and offer child care. We ensured the wellbeing of 200 children in our child-friendly spaces. We also provided emergency grants to restore child care centers damaged by Irma and supplied 10,300 children's books. Over the next two years, we'll be targeting our efforts to reach children and families in greatest need across the hardest-hit areas.



HURRICANE MARIA Then came Hurricane Maria in mid-September, leaving a trail of devastation across Puerto Rico - the island's worst disaster since 1928. Our staff arrived to find families overwhelmed with tremendous damage to their homes, no power and critical shortages of clean water, food and fuel. We quickly mobilized, helping deliver relief by truck, helicopter and plane, including 58,000 meals, 6,700 cases of water, 500 parent-baby kits and 1,500 shelter repair kits. We trained 20 local social workers on psychological first aid. And we're mobilizing summer programs to help children recover and keep learning.

We also provided emergency grants and helped establish a Children's Task Force to address long-term needs. Your support helped us reach 63,100 children and adults so far. Our recovery and resilience-building work will continue over the next two years.

Your support helped us care for 2-year-old Samantha* and so many more, in the wake of last year's devastating hurricanes. United States. *Name changed for child's protection.





THE POLITICAL VOICE FOR KIDS Save the Children Action

Network (SCAN) believes every child deserves the best start in life. That's why we're building bipartisan political will among local, state and federal lawmakers to ensure that America's children have access to high-quality early education and that moms and kids around the world don't die from preventable causes. Since its founding in 2014, SCAN has grown into a grassroots network of over 250,000 supporters from every state, benefiting over 10 million children.



FUNDING FULL-DAY KINDERGARTEN SCAN worked with state lawmakers on both sides of the aisle in New Hampshire, as well as with Governor Chris Sununu, to increase state funding for full-day kindergarten programs across the state. Because of our collective efforts, we permanently increased the state's investment by at least \$9 million per year, which could grow if more funds become available, reaching hundreds more little learners.



SECURING EARLY EDUCATION SCAN continued to push hard at the federal level last year to protect annual funding for early childhood education programs like Head Start, the Child Care and Development Block Grant program and the Maternal, Infant, and Early Childhood Home Visiting program. Despite proposed cuts to other high-priority programs, SCAN worked with coalition partners and Congressional allies, and we mobilized our grassroots network, to successfully reject these proposals and fully fund early learning.



PROTECTING MOTHERS AND CHILDREN We prevented millions

of dollars in cuts in the 2017 budgets for global health and nutrition programs for kids around the world. SCAN also helped secure 18 Senate and more than 100 House bipartisan cosponsors of the Reach Every Mother and Child Act. This legislation would help save the lives of 15 million children and 600,000 women by 2020 and end preventable maternal and child deaths within a generation.

"Kids don't vote, and politicians don't make them the priority they should. That's where Save the Children and Save the Children Action Network come in."

> Mark Shriver, Save the Children Senior Vice President, U.S. Programs & Advocacy

Thanks to you, we're speaking up, along with our nation's youth and many others, in support of what every last child deserves – to survive and thrive – ensuring a better, brighter future for us all. United States.



OUR INNOVATIONS

Innovation has been integral to Save the Children's identity since our founding – and it continues to drive our work today. Now more than ever before, we need to think and act differently to achieve our ambitious goals for children in today's rapidly changing world. That's why, in 2016, we made a strategic investment in our proven ability to challenge the status quo, every day, across all areas of our work.

Since then, we've generated over 150 ideas and awarded pilot seed funding to 11 promising innovations. As the leading expert on children with a 120-country global footprint, Save the Children has unparalleled ability to not only develop and test these innovations, but to dramatically scale what works, creating lasting, systemic change for children.



VIRTUAL REALITY VIDEO

What's life really like for a vulnerable child, struggling to survive, and what can you do to make a real difference? Our first-ever 360° virtual reality video series took viewers there – waiting for hope to return in a Jordan refugee camp, beating malaria in Malawi and giving Cherish a chance in here at home in the U.S.



SAVETHECHILDREN.ORG

New and improved! We're thrilled to announce the successful launch of our new website. Driven by our commitment to supportercentricity, we're offering a better digital experience on both desktop and mobile, with intuitive navigation, enhanced content and much more! Check us out online at SavetheChildren.org.



INNOVATION IN ACTION We're proud to report that Save the Children secured investments in 2017 allowing us to pilot test our most promising innovations:

AR/VR LEARNER – We're leveraging augmented and virtual reality technology to help young people gain livelihoods skills and opportunities.

CLICK, CHAT, READ – We're building a virtual volunteering platform allowing individuals to connect and read books with early grade students in our U.S. programs.

CRISIS RESPONSE INNOVATION LAB – We're creating a cross-thematic, multi-sectoral partnership to solve unique, on-the-ground humanitarian challenges.

KANGAROO MOTHER CARE – We're designing innovative ways to integrate this lifesaving intervention into health care facilities with limited space.

KOLOROB – We're developing an information application that facilitates the community-service provider connection to improve health care and education.

PNEUMONIA INNOVATIONS NETWORK – We're building and leading a global network of organizations committed to ending pneumonia deaths by developing and investing in the most effective innovations.

WALIKU – We're digitizing data available to teachers and caregivers to ensure more children are healthy and attending school.



OUR INNOVATION SUCCESSES And we invite you to check out our progress on our most successful innovation projects so far:

LUNG ULTRASOUND – We're evaluating a promising way to better identify bacterial versus viral pneumonia in the field, with the potential to revolutionize pneumonia diagnosis.

MOBILE PAY – Our mobile payment portal is giving our supporters the ability to donate using their preferred payment solution, with a 12 times return on our investment so far.

RESPONDING QUICKER – Our accelerated humanitarian deployment tool will be available for emergency responders in early 2018.

SPECIAL NEEDS ACTION PACK (SNAP) – We're using data from our completed baseline evaluation to provide new tools focused on parent training and inclusive reading for struggling learners.

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FEATURED INNOVATION PARTNERS

FIDELITY CHARITABLE TRUSTEES' INITIATIVE

Through an investment from the Fidelity Charitable Trustees' Initiative, we're building a tool called the Hunger Analytics Portal that will allow our food security teams to scan for and receive updates related to hunger and livelihoods information in at-risk countries from multilingual social and news media sources. This tool will help our teams to learn about food security problems as they arise, and ensure we're optimizing our work to end chronic malnutrition and hunger and efficiently delivering interventions where they're needed. The Fidelity Charitable Trustees' Initiative is a grantmaking program overseen by the trustees of Fidelity Charitable.

MIT SOLVE CHALLENGE

Last year, we were honored to be recognized as a "Solver" within the MIT Solve Youth, Skills, and the Workforce of the Future Challenge with our Kolorob innovation. This mobile application offers marginalized job seekers better access to decent work. Through this support, we're now piloting this tool in the slums of Bangladesh.

"While Save the Children has nearly a 100-year history, it is among our most innovative and forward-thinking partners."

Jacqueline Fuller, President, Google.org

To achieve the breakthroughs needed to achieve our ambitions for children, we're bringing together visionary partners like you, committed to investing in the power and potential of childhood. United States.

OUR VALUED PARTNERS

GLOBAL CORPORATE PARTNERS

Save the Children's Global Corporate Partners represent our most ambitious collaborations with select international corporations, who work with us in four or more global markets and have committed \$9 million or more in funding or material support over a three-year period toward our mission and programs. We're pleased to recognize our 2017 Global Corporate Partners.

Accenture IKEA North America Services & IKEA Foundation

BVLGARI Johnson & Johnson

C&A and C&A Foundation Mondelez International & Mondelez International Foundation

GSK **TOMS**

FEATURED CORPORATE PARTNERS



In our partnership with Accenture, Save the Children is applying innovation and technology to achieve employment and entrepreneurship results across the world. In 2017, we hosted an innovation leadership workshop at Accenture to explore the use of emerging technologies to help children survive, learn and be protected. Together, we developed a digital strategy and roadmap for our Skills to Succeed youth employment programs to drive increased reach and quality. And with partners, we launched the Dooit mobile app in Indonesia, helping adolescent girls develop financial literacy, good savings habits and employability skills.

In addition, we're investing in a first-of-its-kind digital solution to bring the classroom to life for vocational school students and out-of-school youth living in poverty, so they can visualize potential career pathways and learn the skills they need to be successful.

T-J-MQXX

T.J.Maxx, part of the The TJX Companies, Inc., has partnered with Save the Children to improve the lives of children and families since 1984. Our longstanding relationship is rooted in the belief that all children deserve to grow up healthy, educated and safe. We celebrate T.J.Maxx for its ongoing dedication to community involvement, cause marketing and corporate social responsibility. By leveraging its vast store network, passionate associates and leaders and generous customers, the company has raised millions of dollars to sustain and drive impact in our U.S. programs over the years.

In 2017, through the support of The TJX Foundation, the company expanded its commitments to Save the Children even further. This included new contributions to support our disaster relief efforts and our global breakthroughs for children. Together, we are transforming lives and the future we share.

CORPORATE PARTNERS

We applaud the exceptional support of all of our corporate partners, with special recognition to those who have contributed \$100,000 or more in 2017 (a combination of cash and/or gifts in kind).

\$1 MILLION AND ABOVE

BlackRock ΕY

Carter's Inc. Fidelity Charitable Trustees' Initiative

Facebook Inc. Foundation Chanel Google.org Godiva Chocolatier Media Storm Goldman Sachs MNI Targeted Media, Inc. Good360

P&G Habitat For Humanity, Inc. Plowshare Group Heart To Heart International

T.J.Maxx Highgate Hotels

The Walt Disney Company Houghton Mifflin Company

Toys"R"Us Icelandic Glacial J P Morgan Chase Wrigley Company Foundation Lord & Taylor

MANA Nutrition

\$100,000 TO \$1 MILLION Mattel, Inc. and its American Girl

and Fisher-Price divisions Microsoft Corporation American Express

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NY Life & NY Life Foundation Apple

PayPal Arconic Foundation

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Project Cure Bristol-Myers Squibb PVH Corp. **Build-A-Bear Foundation** Burt's Bees Baby

Scholastic Corporation Carnival Corporation & plc / Carnival Foundation Sempra Energy Foundation

Cherry Hill Programs Staples Chevron Target

Citi Foundation The Baupost Group, LLC CME Group Communitu The Boston Consulting Group

Foundation The Father's Day/Mother's Day Council, Inc. The Coca-Cola Company The PwC Charitable Foundation, Inc.

Concern Worldwide Ulta Beauty Cummins Inc. Vitamin Angels

Direct Relief International Western Union Foundation Discovery Communications Wundham Worldwide

eBay ExxonMobil

Adobe

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FOUNDATION PARTNERS

Buffett Early Childhood Fund

Child Rights & You America Inc.

We thank all of our strategic foundation partners for sharing our belief that every child around the world deserves a healthy start in life, the opportunity to learn, and the freedom to live protected from harm. Here we express our gratitude to our most generous foundation partners in 2017.

Anne Hardeman and Combs L. Fort Foundation Heising-Simons Foundation

Anonymous (14) Kenneth S. Battye Charitable Trust

Bainum Family Foundation Kuwait Red Crescent Society

The Bezos Family Foundation LDS Charities

Bill & Melinda Gates Foundation Leon Lowenstein Foundation

Briar Foundation Littlefield Foundation

Bruderhof Los Angeles Times Family Fund, a fund of the Robert R.

McCormick Foundation

Louisiana Disaster Recovery Alliance
The Charles Engelhard Foundation

MacMillan Family Foundation

Charles Stewart Mott Foundation

Margaret A. Cargill Philanthropies

Margaret A. Meyer Family Foundation
Claude Worthington Benedum Foundation

Margaret E. Dickins Foundation

Marino Philanthropies
Comic Relief USA - The Red Nose Day Fund

& Hand in Hand Hurricane Relief Fund Martin F. Stitcht Charitable Fund

Connie Hillman Family Foundation Matthew W. Jacobs & Luann Jacobs Charitable Fund

Conrad N. Hilton Foundation Open Society Foundations

Crown Family Philanthropies Owenoke Foundation

The David and Lucile Packard Foundation Rebuild Texas Fund

Derfner Foundation Renee & Ted's Big Heart Foundation

Dubai Cares The Robert Wood Johnson Foundation

Eccles Family Foundation Roy A. Hunt Foundation

Educate A Child The Sam Simon Charitable Foundation

Eugene M. Lang Foundation Saving Moses

FIA Foundation Scarlett Family Foundation

Foundation for Louisiana Schultz Family Foundation

GHR Foundation Share Our Strength

Global Road Safety Partnership Silicon Valley Community Foundation

The Gottesman Fund South Texas Outreach Foundation

Gratis Foundation Stavros Niarchos Foundation

Harman Family Foundation The Stone Family Foundation

Harrington Family Foundation Unitarian Universalist Congregation at Shelter Rock

Hau'oli Mau Loa Foundation VoLo Foundation

The Hearst Foundation, Inc. Wagon Mountain Foundation

The William and Flora Hewlett Foundation

FEATURED FOUNDATION PARTNERS



A special thank you to the Bill & Melinda Gates Foundation for being our invaluable partner for 20 years. In 2017, the Gates Foundation generously supported Save the Children's emergency response efforts in Puerto Rico and the Democratic Republic of the Congo; research studies to improve diagnosis and treatment of pneumonia; routine immunization efforts in northern Syria; development of a family planning service delivery model for nomadic populations in Kenya; and advocacy for child survival globally and early childhood education in the United States. Save the Children and partners thank the Gates Foundation for its leadership and continued support for children in need.



The Bezos Family Foundation and Save the Children seek to give children an opportunity to learn from their earliest days, setting them up for success in school and life. In 2015, funding from the foundation enabled Save the Children to pilot Vroom, an initiative developed by the foundation that translates leading research on early brain development into meaningful and actionable activities for families. Using Vroom in our Early Steps to School Success program in underserved U.S. communities has helped staff empower parents and caregivers with scientifically based messages and tips that inspire positive interactions between parents and children and promote children's brain development. The success of this pilot led to continued and expanded support in 2017, bringing Vroom's brain-building messages to more marginalized U.S. communities.



Since 2013, Educate A Child has been a strong partner to Save the Children, working together to reach some of the world's most vulnerable children. Our partnership with Educate A Child is based on our common belief in the right of every child to access education. Through our partnership, we were able to help more than 155,000 children in four countries enroll in quality primary education and contribute to achieving Educate A Child's ambitious goal of reaching 10 million out-of-school children. Educate A Child, a global program of the Education Above All Foundation, is an initiative launched by Her Highness Sheikha Moza bint Nasser, aiming to significantly reduce the numbers of children worldwide who are missing out on their right to education.



In 2017, LDS Charities was a critical partner in assisting in Save the Children's emergency responses in eight of the most challenging humanitarian crises facing children today – from tackling a raging cholera epidemic in Yemen, to reducing malnutrition and death among those affected by famine in South Sudan, to delivering emergency aid in Puerto Rico. Whether it was a natural disaster or a crisis created by conflict, Save the Children was able to count on the support of LDS Charities and its members, so we could respond quickly and ensure that children's needs were met throughout the recovery process.

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INDIVIDUAL PHILANTHROPY

We're so grateful for the generous support of our individual supporters, members of our Simon Society, who know that an investment in children's lives and futures is an investment worth making.

VISIONARY (\$1 MILLION & ABOVE CUMULATIVE LIFETIME GIFTS)

John, Jr. and Sandy Beard
Forrest Berkley and Marcie Tyre

The Bezos Family

The Bezos Fulling

Carole Bayer Sager and Robert A. Daly

Phyllis and William H. Draper III

Charitable Lead Annuity Trust Under the Will of Louis Feil

Philip H. Geier, Jr

The Austin & Gabriela Hearst Foundation

Karin Kuhns

Buddy and Joan Lamonica

Ruth and David Levine

Mooney-Reed Charitable Foundation.

Luke & Lori Morrow Family Foundation

Anne Mulcahy

Thomas S. Murphy

Kate and Bob Niehaus

Susan and William Oberndorf

Catherine Oppenheimer

Charles and Sheila Perrin

Garrett Thornburg

Tricoastal Foundation

Anonymous (13)

INVESTOR (\$500,000 - \$999,999 ANNUALLY)

Anonymous (2)

CHAMPION (\$250,000 - \$499,999 ANNUALLY)

Anonymous (1)

AMBASSADOR (\$100,000 - \$249,999 ANNUALLY)

Joseph Azrack and Abigail Congdon

Berglund Family Foundation

Jenny Brorsen and Richard De Martini

Cline Family Foundation

Jim and Gigi Goldman
The Goodnow Fund

Eli and Britt Harari

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Julian and Anastasia Salisbury

The Elsa & Peter Soderberg Charitable Foundation, Inc.

Leila Maw Straus

The Wasily Foundation

Anonymous (15)

ADVOCATE (\$50,000 - \$99,999 ANNUALLY)

The Anonymous Foundation

Irv and Catherine Bailey

Nancy E. Barton Foundation

Eileen and Harold Brown

Luca and Mary Cafiero

Davis Family Charitable Foundation

Debra J. Fine and Martin I. Schneider

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Douglas and Nancy Horsey

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Elizabeth Savage

Thomas T. Soviero

Cyrus and Joanne Spurlino

George Stephanopoulos and Alexandra Wentworth

Tracy and Timothy Stuart

Maryanne Tagney

The Walters Family Foundation

Barbara and Edward Wilson

Anonymous (22)

LEADERSHIP COUNCILS

We thank our leadership councils for their devotion, compassion and generosity last year:

Fairfield Leadership Council Greenwich Leadership Council Long Island Council Southern California President's Council
Upstate New York Volunteer Council

THE SIMON SOCIETY

Critically acclaimed writer, producer and director Sam Simon, best known as co-creator of "The Simpsons," was not only a comic genius, but a philanthropic champion, with the vision to invest in the causes he cared about. Sam passed away in March 2015, and in honor of his steadfast and generous partnership with Save the Children, we named our recognition society after him: The Simon Society.

The Simon Society is a group of Save the Children's most dedicated and generous investors who make an extraordinary commitment to children, helping us reach them wherever and whenever the need is greatest. Gifts from these individuals support our global mission and strategically position us to achieve three critical breakthroughs for children by 2030: no child under 5 dies from preventable causes; all children learn from a quality, basic education; and violence against children is no longer tolerated.

THE EGLANTYNE JEBB SOCIETY

Eglantyne Jebb has been called one of the world's most charismatic, fiercely intelligent and influential champions of human rights. She is also the founder of Save the Children – and the namesake of our planned giving society. The Eglantyne Jebb Society is comprised of loyal Save the Children supporters who have included us in their wills, or who have decided to donate assets through charitable trusts, gift annuities, life insurance or retirement plans. We honor the more than 700 Eglantyne Jebb Society members for creating a legacy of commitment to the world's children in need.



To transform children's lives after your lifetime, ask your estate planning attorney to add this suggested wording to your will or living trust:

I, [name], of [city, state ZIP], give, devise and bequeath to Save the Children Federation, Inc., Tax ID # 06-0726487, [written amount, percentage of estate or description of property] for its unrestricted use and purpose.

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ILLUMINATION GALA

Graciously presented by Johnson & Johnson, Save the Children's fifth annual Illumination Gala was held at New York City's American Museum of Natural History – a perfect venue, given the institution's distinction as a cherished destination for children's learning and inspiration. The evening was hosted by NBC's Craig Melvin, with performances by singer and songwriter Leona Lewis, as well as children from local PS22 and young adults from the Juilliard School.

Honorees included Grammy-winning songwriter and producer Ryan Tedder, Chobani founder and CEO Hamdi Ulukaya and philanthropic corporate partner BVLGARI North America. Other notable guests included Save the Children Board Chair Dr. Jill Biden, actress and Save the Children Ambassador Dakota Fanning, Save the Children Ambassador, Trustee and Gala Honorary Chair Jennifer Garner, award-winning journalist Tamron Hall, fashion designer, philanthropist and Gala Co-Chair Gabriela Hearst, "Million Dollar Listing New York's" Ryan Serhant and Emilia Bechrakis Serhant, noted philanthropist and Gala Co-Chair Tracy Stuart and Save the Children Ambassador Olivia Wilde.

Among the evening's many memorable moments were meeting the amazing children from our programs — a few of whom shared their heartfelt stories with us on stage that night and many others through handwritten letters. Reminding us all what's most important — brightening children's lives and the future we all share.

"There is no time to waste, there is no time to pause, there is no time to lose an opportunity, to save one more child."

Chobani founder and CEO Hamdi Ulukaya

Photos: Noam Galai, Mike Coppola and Save the Children



OUR LEADERSHIP

Save the Children's Senior Leadership Team, Board of Trustees and each and every staff member are dedicated to the belief that every child in the U.S. and around the world deserves a future.

OUR SENIOR LEADERSHIP TEAM

Carolyn Miles

President & CEO

Diana K. Myers

Vice President International Programs

Carlos Carrazana

Executive Vice President & Chief Operating Officer

Debbie Pollock-Berry

Vice President
Chief Human Resources Officer

Stacy Brandom

Vice President &
Chief Financial Officer

Sumeet Seam

Vice President & General Counsel

Wendy Christian

Vice President & Chief
Communications Officer

Mark Shriver

Sr. Vice President of U.S. Programs & Advocacy

Phil DiSanto

Vice President &
Chief Information Officer

Nancy Taussig

Vice President Resource Development

Michael Klosson

Vice President
Policy & Humanitarian
Response

Andrea Williamson

Corporate Secretary

OUR BOARD OF TRUSTEES

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Second Lady of the United States, 2009-2017; Professor, Northern Virginia Community College

Debra Fine

Vice Chair Founder and President, Fine Capital Partners

Dawn Sweeney

Vice Chair President and CEO, National Restaurant Association and National Restaurant Association Educational Foundation

Tom Murphy

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Cynthia Augustine
Executive VP. Global Chie

Executive VP, Global Chief Talent Officer, FCB

Irving W. Bailey, II

Senior Advisor, Chrysalis Ventures; former Chairman and CEO, Providian Corporation

Abhijit Banerjee

Founder, Abdul Latif Jameel Poverty Action Lab; Professor, Massachusetts Institute of Technology

Emanuel (Manny) Chirico

President and CEO, PVH Corp; Director, Dick's Sporting Goods

Mary Dillon

CEO, Ulta Beauty

Jennifer Garner

Actress; Artist Ambassador, Save the Children USA

Philip H. Geier, Jr.

Founder, The Geier Group; former Chair and CEO, The InterPublic Group of Companies, Inc.

Jim Goldman

Senior Advisor, Eurazeo Capital; Former CEO, Godiva Chocolatier; Board of Directors, Domino's Pizza Charlotte Guyman

Director, Berkshire
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Director, Space Needle
Corporation; Board of
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founding Member, Microsoft
Alumni Foundation; Partner,
Social Venture Partners;
Strategic Advisor,
Cameoworks; Campaign
Co-Chair, University of
Washington

Ernie Herrman CEO and President, TJX

CeO and President, 1.

Dr. Larry Horowitz

President and Managing General Partner, Selby Lane Enterprises, LLC; Managing Partner, Selby Life Sciences

Brad Irwin

President and CEO, Welch Foods, Inc.; former President, Cadbury North America; Trustee, Save the Children International

Jeremy Kohomban

(as of 2/28/2018)
President and CEO, The
Children's Village; President
of The CV Institute and its
Center for Child Welfare
Research; President, Harlem
Dowling

Joan Lombardi

Director, Early Opportunities, LLC; Sr. Advisor, Buffett Early Childhood Fund; Sr. Advisor, the Bernard van Leer Foundation

Joe Mandato

Venture Capital Investor in the Life Sciences; Lecturer, Stanford University; The Rev. Carlo Rossi Chair in Entrepreneurship and Management, University of San Francisco; Sr. Advisor, Mainsail; former President and CEO, Origen Medsystems

David J. Mastrocola

Partner, Bradford Hill Capital LLC; former Partner and Managing Director, Goldman, Sachs & Co Peg McGetrick

Director and former CEO, Grantham, Mayo van Otterloo & Co. (GMO); Founding Partner/Portfolio Manager, Liberty Square Asset Management

Carolyn Miles

President & CEO, Save the Children USA; Board of Directors, Darden Business School, U.S. Global Leadership Coalition, InterAction

Anne S. Mulcahy

(as of 2/28/2018)
Former Chair and CEO,
Xerox Corporation; Save the
Children Board Chair from
2009 to 2017

Catherine Oppenheimer

Co-Founder, National Dance Institute of New Mexico

Joe Roth

(as of 2/28/2018)
Producer and Director,
Revolution Studios, Santa
Monica, CA; former
Chairman, Walt Disney
Studios; former Chairman,
Walt Disney Motion Picture
Group

Sunil Sani

CEO, Heritage Sportswear, LLC; Executive Officer, CGS Industries, Inc.

Pernille Spiers-Lopez

Former President and CEO, IKEA North America; former Global HR Manager, The IKEA Group; Corporate Director, ECCO, USA; Trustee, Save the Children International

Helene R. Sullivan

Former Vice President of Finance, Save the Children

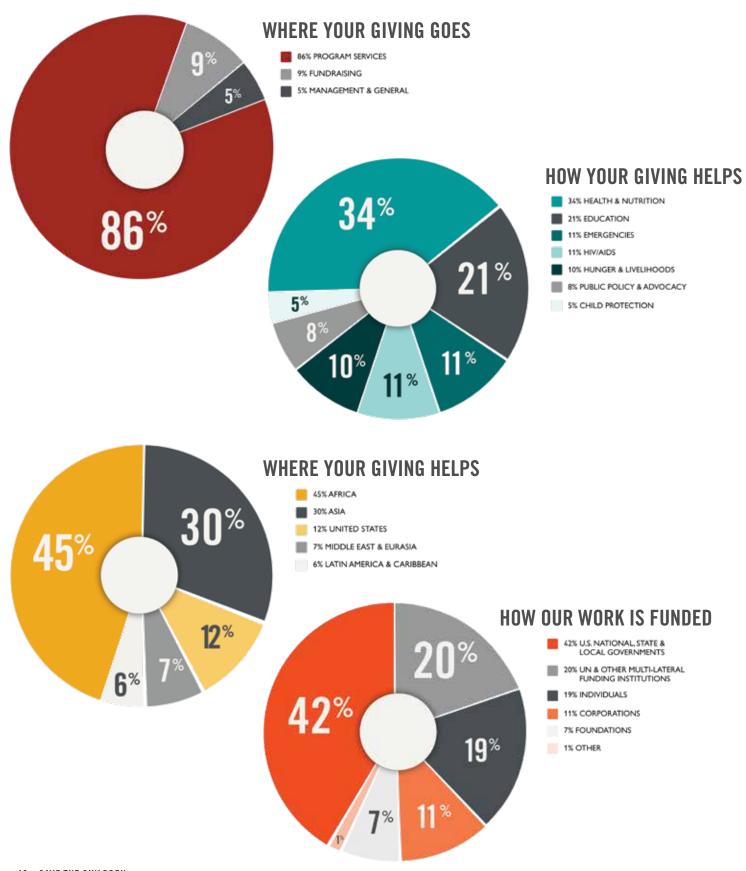
Dona Davis Young

Former Chairman, President and CEO, The Phoenix Companies; Director, AEGON and Foot Locker; Trustee, Save the Children International

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OUR FINANCIALS

Thanks to the generosity of our many supporters, Save the Children maintains a strong financial foundation, positioning us to give even more children what every child deserves – a future.



CONDENSED AUDITED FINANCIAL INFORMATION

For the 12-month period ending December 31, 2017 (\$ in 000s)

OPERATING REVENUE	2017	2016	Change \$	Change %
TOTAL OPERATING REVENUE	\$807,412	\$696,342	\$111,070	16%
OPERATING EXPENSES AND CHANGES IN NET ASSETS	2017	2016	Change \$	Change %
PROGRAM SERVICES			<u> </u>	
Emergencies	\$74,916	\$120,305	(\$45,389)	(38%
Health & Nutrition	228,149	167,350	60,799	369
Education	141,584	137,560	4,024	3%
Hunger & Livelihoods	65,267	56,501	8,766	16%
HIV/AIDS	69,476	61,767	7,709	12%
Child Protection	30,007	21,138	8,869	429
Child Rights Governance	1,379	1,243	136	119
Subtotal Program Activities	610,778	565,864	44,914	89
Program Development & Public Policy Support	53,191	38,189	15,002	39%
TOTAL PROGRAM SERVICES	663,969	604,053	59,916	10%
Fundraising	69,283	58,409	10,874	199
Management & General	38,401	36,255	2,146	69
TOTAL OPERATING EXPENSES	771,653	698,717	72,936	109
Excess/(Deficiency) of Operating Revenue over Expenses	35,759	(2,375)	38,134	
Excess/(Deficiency) related to Unrestricted Funds	4,923	(1,023)	5,946	
Excess/(Deficiency) related to Temporarily Restricted Funds	30,836	(1,352)	32,188	
Non-Operating Activity (Endowment gifts & pledges, investment earnings and exchange gain/loss)	22,879	4,645	18,234	393%
TOTAL INCREASE/(DECREASE) IN NET ASSETS	\$58,638	\$2,270	\$56,368	(2,483%
COMPOSITION OF NET ASSETS	2017	2016	Change \$	Change %
Unrestricted	\$121,316	\$104,851	\$16,465	169
Temporarily Restricted	75,169	41,323	33,846	82%
Permanently Restricted	46,036	37,709	8,327	229
TOTAL NET ASSETS	\$ 242,521	\$183,883	\$58,638	329

In 2017 on average, to administer cash gifts (non Gifts-in-Kind) donated for current use, Save the Children charged 9 percent for fundraising,

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⁵ percent for management and general, and 5 percent for program development and public policy support.



In January 2018, we were shocked and saddened to learn of a violent attack at our Save the Children office in Jalalabad, Afghanistan that killed four of our devoted colleagues.

We honor their legacy and express our deepest sympathies to their families:

Mohammd Asif Ghazi, Security Guard **Syed Omar Sadat, Project Coordinator** Samirullah Sadiq, Education Officer Fawad Ahmed Ahadi, Paid Logistics Volunteer

After temporarily suspending our operations in Afghanistan, where we've worked for over 40 years, we're now resuming our work and refocusing our efforts to reach this war-torn country's most vulnerable children. We stand strong in solidarity with all humanitarian aid workers whose lives have been lost in service to the world's children, our future.

All thanks to you, wherever children are in need, we are there – doing whatever it takes to ensure their health, education and protection. Because every child, everywhere, deserves a future. Afghanistan.



OUR COMMITMENT TO CHILDREN

OUR VISION is a world in which every child attains the right to survival, protection, development and participation.

OUR MISSION is to inspire breakthroughs in the way the world treats children, and to achieve immediate and lasting change in their lives.

OUR VALUES guide our behavior and are the principles by which we make decisions: Accountability, Collaboration, Integrity, Ambition and Creativity.

OUR 2030 AMBITION



SURVIVAL

No child dies from preventable causes before their fifth birthday.



EDUCATION

All children learn from a quality, basic education.



PROTECTION

Violence against children is no longer tolerated.

Save the Children believes every child deserves a future. In the United States and around the world, we give children a healthy start in life, the opportunity to learn and protection from harm. We do whatever it takes for children – every day and in times of crisis – transforming their lives and the future we share.





